

## PROGRAM III: INFRASTRUCTURE & ENVIRONMENTAL

### SUMMARY OF APPROPRIATIONS AND REVENUES

Agency	Agency Name	FY 2004 - 2005 Appropriations	FY 2004 - 2005 Revenue	FY 2004 - 2005 Net County Cost
034	Watershed Management Program	19,389,104	18,329,246	1,059,858
040	Utilities	22,230,660	1,191,000	21,039,660
071	Planning and Development Services	7,955,704	4,891,204	3,064,500
080	Resources & Development Management Department	43,851,668	32,348,693	11,502,975
	<b>GENERAL FUND TOTAL</b>	<b>93,427,136</b>	<b>56,760,143</b>	<b>36,666,993</b>
106	County Tidelands - Newport Bay	3,919,193	3,919,193	0
108	County Tidelands - Dana Point	35,290,579	35,290,579	0
113	Building and Safety	11,874,418	11,874,418	0
114	Fish and Game Propagation	19,514	19,514	0
115	Road	69,117,502	69,117,502	0
119	Public Library - Capital	3,144,121	3,144,121	0
120	Public Library	30,511,634	30,511,634	0
128	Survey Monument Preservation	196,361	196,361	0
129	Off-Highway Vehicle Fees	120,073	120,073	0
137	Parking Facilities	5,068,433	5,068,433	0
140	Air Quality Improvement	399,746	399,746	0
148	Foothill Circulation Phasing Plan	5,917,756	5,917,756	0
15K	Limestone Regional Park Mitigation Endowment	10,750	10,750	0
15U	Strategic Priority - Affordable Housing	3,254,194	3,254,194	0
275	IWMD - Environmental Reserve	5,700,142	5,700,142	0
277	IWMD - Rate Stabilization	2,300,000	2,300,000	0
279	IWMD - Landfill Post-Closure Maintenance	4,453,213	4,453,213	0
280	Airport - Operating Enterprise	130,886,681	130,886,681	0
283	John Wayne Airport Debt Service	56,327,509	56,327,509	0
284	Frank R. Bowerman/Bee Canyon Landfill Escrow	2,599,678	2,599,678	0
285	IWMD Bankruptcy Recovery Plan	19,708,859	19,708,859	0
286	Brea-Olinda Landfill Escrow	3,583,373	3,583,373	0
287	Prima Deschecha Landfill Escrow	1,395,000	1,395,000	0
288	Santiago Canyon Landfill Escrow	12,376,712	12,376,712	0
299	Integrated Waste Management Department Enterprise	152,038,639	152,038,639	0
400	Flood Control District	90,561,705	90,561,705	0
403	Santa Ana River Environmental Enhancement	234,615	234,615	0
404	Flood Control District - Capital	84,616,776	84,616,776	0
405	Harbors, Beaches and Parks CSA No. 26	77,455,963	77,455,963	0
459	N. Tustin Landscape & Lighting Assessment Dist.	2,591,496	2,591,496	0
468	County Service Area #13 - La Mirada	8,621	8,621	0
475	County Service Area #20 - La Habra	19,433	19,433	0
477	County Service Area #22 - East Yorba Linda	45,209	45,209	0

## SUMMARY OF APPROPRIATIONS AND REVENUES (Continued)

Agency	Agency Name	FY 2004 - 2005 Appropriations	FY 2004 - 2005 Revenue	FY 2004 - 2005 Net County Cost
9A0	Debt Service	3,338,489	3,338,489	0
NON-GENERAL FUND TOTAL		819,086,387	819,086,387	0
TOTAL INFRASTRUCTURE & ENVIRONMENTAL		912,513,523	875,846,530	36,666,993

# 080 - RESOURCES & DEVELOPMENT MANAGEMENT DEPARTMENT

## Operational Summary

### Mission:

The primary mission of the Resources & Development Management Department is to provide, operate, and maintain quality public facilities and regional resources for the people of Orange County.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	36,736,723
Total Final FY 2004-2005 Budget:	43,851,668
Percent of County General Fund:	1.77%
Total Employees:	354.00

### Strategic Goals:

- Agricultural Commissioner: a) Provide citizens a basis of value comparison and fair competition by ensuring accuracy of weighing and measurement systems. b) Prevent exotic plant pest and disease. c) Protect residents, users, and the environment from pesticide hazards. d) Protect areas from the threat of wildfire through weed abatement.
- Internal Services: a) Support County agencies and operations by operating and maintaining the vehicle fleet. b) Support County agencies and operations by operating and maintaining facilities. c) Support County agencies and operations by providing printing and publishing services. d) Support County agencies and operations by managing County capital projects.

### Key Outcome Indicators:

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>PERFORMANCE INDICATOR FOR AG COMMISSIONER: WEIGHTS &amp; MEASURES PROGRAM.</b> <b>What:</b> Number of valid citizen complaints regarding weight & measures discrepancies per 100,000 residents. <b>Why:</b> Indicates basis of value comparisons through accurate weighing and measuring systems.	1.0 per 100,000 residents' complaints on weight and measure discrepancies.	Not to exceed 1.0 per 100,000 residents.	On target.
<b>PERFORMANCE INDICATOR FOR AG COMMISSIONER: EXOTIC PLANT PEST AND DISEASE CONTROL PROGRAM.</b> <b>What:</b> Number of valid exotic plant pest and disease reported per 100,000 residents. <b>Why:</b> Indicates effectiveness of plant pest and disease prevention program.	6.0 per 100,000 residents to report valid exotic plant pest and disease.	Not to exceed 6.0 per 100,000 residents.	On target.
<b>PERFORMANCE INDICATOR FOR AG COMMISSIONER: PESTICIDE ILLNESS PREVENTION PROGRAM.</b> <b>What:</b> Number of valid cases of pesticide related illness reported per 100,000 residents. <b>Why:</b> Indicates effectiveness of pesticide illness prevention program.	0.50 per 100,000 residents reported valid cases of pesticide related illness.	Not to exceed 0.50 per 100,000 residents.	On target.



## Key Outcome Indicators: (Continued)

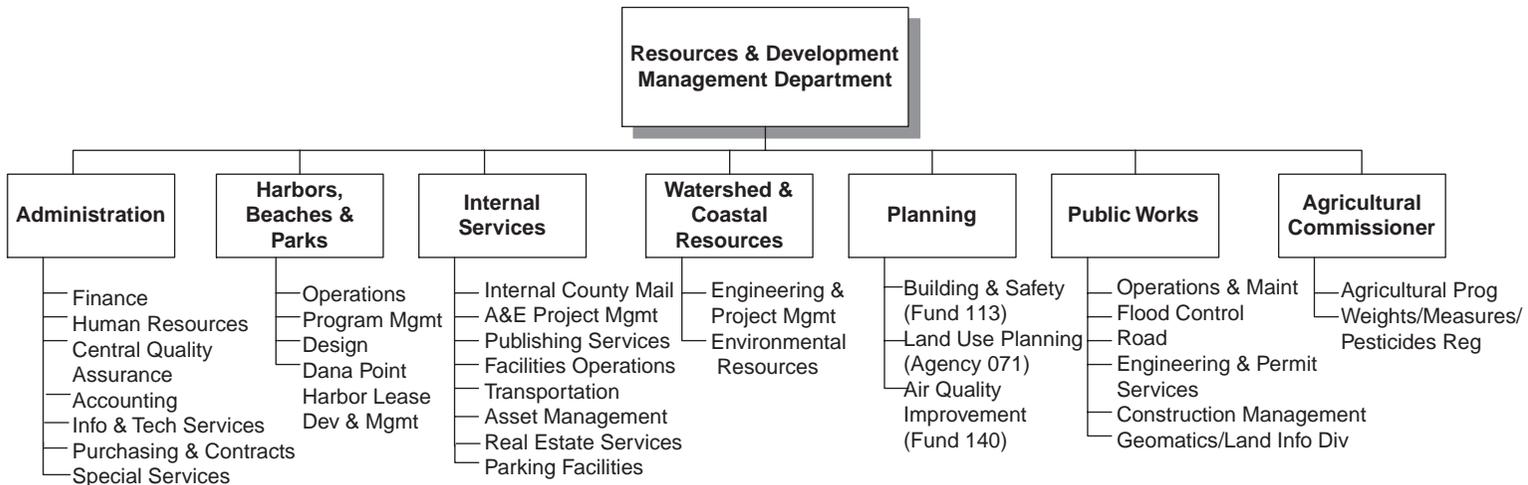
Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>PERFORMANCE INDICATOR FOR AG COMMISSIONER: WEED ABATEMENT PROGRAM.</b> <b>What:</b> Total number of unincorporated acres burned by wildfire. <b>Why:</b> Indicates effectiveness of weed abatement program and the potential reduction in wildfire risk.	500 Acres.	Not to exceed 500 Acres	On target.
<b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: EFFICIENCY IN OPERATING AND MAINTAINING FACILITIES.</b> <b>What:</b> The total annual cost of the building O&M divided by the total number of building square feet. <b>Why:</b> Indicates efficiency of support to County agencies by operating and maintaining facilities.	Study pending	Study Pending.	Study pending.
<b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: PROVIDING QUALITY OF THE BUILDING O&amp;M.</b> <b>What:</b> % of building users rating the quality of the building O&M provided as reported in a valid survey. <b>Why:</b> Indicates customer satisfaction with support to County agencies and operations.	90%	95% good or excellent reported surveys.	90%
<b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: MANAGING COUNTY CAPITAL PROJECTS WITHIN TIME.</b> <b>What:</b> Percentage of building capital projects completed on time. <b>Why:</b> Indicates efficiency of support to County agencies & operations in managing County capital projects.	95%	Business plan target of 95% of building capital projects to be completed on time.	On target.
<b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: MANAGING COUNTY CAPITAL PROJECTS WITHIN BUDGET.</b> <b>What:</b> Percentage of capital projects completed within budget. <b>Why:</b> Indicates efficiency of support to County agencies & operations in managing County capital projects.	95%	Complete 95% of capital projects within budget.	On target.
<b>PERFORMANCE INDICATOR FOR INTERNAL SERVICES: QUALITY IN MANAGING COUNTY CAPITAL PROJECTS.</b> <b>What:</b> % of customers responding to valid survey for the quality of project management services provided. <b>Why:</b> Indicates satisfaction/support to County agencies & operations in managing County capital projects.	95%	A 95% response of customer surveys that are satisfied or very satisfied with the quality of project management service provided.	On target.

## FY 2003-2004 Key Project Accomplishments:

- Agricultural Commissioner: From FY 1999-00 to FY 2002-03, RDMD's contracting efforts with the Orange County Vector Control District has resulted in excellent progress in the elimination of Red Imported Fire Ants from Orange County. The County Agricultural Commissioner (RDMD) also serves as the coordinator of the Pierce's Disease Control Program that provides inspection of nursery stock moving from infested counties to avoid the spread of glassy-winged sharpshooter. The majority (98%) of shipments from regulated southern California nurseries have been free of this insect.

- Preventive Maintenance Program: RDMD has developed the first phase of a Preventive Maintenance (PM) Program in order to prevent the continued deterioration of County facilities and the resulting hardships associated with building/system shutdown. During FY2003/04 a four person team began working the swing shift in October 2003. This team is utilizing data provided by the Computerized Maintenance Management System (CMMS) which provides profiles of the system and their components that comprise the building infrastructure, and the maintenance histories for those components. The system also provides industry standards for preventive maintenance of building infrastructure, which is being used to focus and direct the activities of the PM team.

## Organizational Summary



**DIRECTOR'S OFFICE** - The RDMD Director's Office provides overall guidance for operating the department, oversees a total of 1,415 RDMD positions, and ensures that RDMD provides quality services to other County departments and to the public.

**ADMINISTRATION** - The Administration Function provides administrative support to RDMD programs including financial and budget services, human resources services, computer support, purchasing and contract support, accounting services, central quality assurance, special project coordination, and legislative coordination.

**HARBORS, BEACHES AND PARKS** - See Funds 106 County Tidelands Newport Bay, 108 County Tidelands Dana Point, 114 Fish & Game Propagation, 128 Survey Monument Preservation, 129 Off-Highway Vehicles Fee Program, 15K Limestone Regional Park Endowment, 405 Harbors Beaches & Parks, 459 North Tustin Landscaping and Lighting Assessment District, 468 La Mirada CSA#13, 475 Habra CSA#20 and 477 East Yorba Linda CSA#22.

**INTERNAL SERVICES** - The Internal Services Function provides countywide services including facility maintenance and support, Architect & Engineering services for County capital projects, repair, maintenance and management of the County vehicle fleet, publishing services, building support services, pony mail services, parking facility administration, real estate services, and coordination of the County's Asset Management Program. Also see Fund 137 Parking Administration, and Fund 296 Transportation ISF and 297 Reprographics ISF, under Program VII.

**WATERSHED & COASTAL RESOURCES** - See Watershed & Coastal Resources Agency 034.

**PUBLIC WORKS** - The part of the Public Works Function that is within RDMD Fund 080 includes the County Property Permits Section as well as selected Geomatics and Construction staff positions. The 080 Public Works Budget also accounts for the cost to operate vehicles by road maintenance and flood control staff. The Road and Flood Funds reimburse

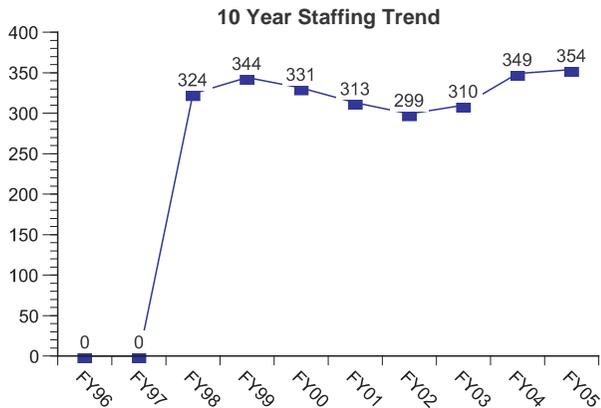


RDMD Fund 080 for these vehicle operating expenses. Also see Fund 115 Road, 148 Foothill Circulation Phase Plan, 400 Flood Control District, 403 Santa Ana River Environment Enhancement, 404 Flood ACO and 506 Irvine Coast Assessment District.

**AGRICULTURAL COMMISSIONER** - The Agricultural Commissioner is mandated to enforce State laws and regulations pertaining to agriculture, pest detection and exclusion, pesticide use, and weights and measures. The Agricultural Commissioner also implements the County's weed abatement program.

**PLANNING** - To safeguard the high quality of life in unincorporated Orange County through stewardship of the environment, application and enforcement of building, water and grading regulations, and planning of strategically balanced communities. Also see Fund 113 Building & Safety, 140 Air Quality Improvement

**Ten Year Staffing Trend:**



**Ten Year Staffing Trend Highlights:**

In January 2004, the Board of Supervisors approved the merger of the Public Facilities and Resources Department (PFRD) and the Planning and Development Services Department (PDSD) into a new County department, the Resources and Development Management Department (RDMD). The many linkages between the two former departments on technical and policy issues will now be more efficiently managed by merging of the two organizations. The newly formed RDMD now includes 1,415 positions in all its administered Agencies & Funds.

- Agency 080 now functions as the main operating agency for RDMD. RDMD administered agencies that contain budgeted staff include Agencies 034 Watershed & Coastal Resources, 040 Utilities, 071 Planning and Development Services and 080. RDMD administered funds that contain staff include 108 Dana Point Tidelands, 115 Road, 137 Parking, 296 Transportation Internal Service Fund (ISF), 297 Reprographics ISF, 400 Flood and 405 Harbors Beaches & Parks.
- In FY 2003-2004 the Board approved 56 extra help conversions and 10 new positions. The 10 new positions included 8 positions for Agency 080 (4 Information & Technology Services to replace more costly contractors & 4 Facilities Operations Preventative Maintenance positions) and 2 positions for Fund 108 Dana Point Tidelands.
- In FY 2002-2003, five positions were absorbed from the former Local Redevelopment Authority to PFRD (2 in Agency 080, 1 in Parking Facilities Fund 137 & 2 in HBP Fund 405) without additional appropriations and/or NCC dollars; four positions were reassigned to Agency 080, which included 1 from Fund 137 to Facilities Operations and 3 from other PFRD funds (1 in Special Services, 1 in County Property Permits, and 1 in Facilities Operations); seven new augmentation positions were added in Agency 080 (4 in Information & Technology Services, 2 in Facilities Operations, and 1 in A&E Project Management). Overall 13 positions were added at this time to Agency 080 since FY 01-02.
- Prior to the formation of RDMD, the former Public Facilities & Resources Department was established in FY 1997-98 from combining components of the former Environmental Management Agency with components of the former General Services Agency.

**Budget Summary**

**Plan for Support of the County's Strategic Priorities:**

The Agricultural Commissioner will continue to enforce State-Mandated Agricultural and Pesticide Regulations, and Weights and Measure Programs within Orange County.



Facilities Operations will continue to provide quality facility operations and maintenance and implement preventive maintenance program.

Public Works Engineering services will complete the County's deferred maintenance plan and ensure compliance with the Americans with Disabilities Act (ADA) requirements.

### Changes Included in the Base Budget:

RDMD Fund 080 FY 2004-05 Base Budget Request of \$43,694,524 is \$2,013,854 (4.4%) lower than the FY 2003-04 Modified Budget (Modified Budget includes all approved mid-year budget changes). The difference reflects an increase in Salaries & Employee Benefits of \$683,753 (2.73%), a decrease in Services & Supplies of \$2,247,573 (8.94%), a decrease in Contribution to The UC Co-operative Extension Program \$125,000 (100%), a decrease in Equipment \$312,773 (33.51%), a decrease in cost applied \$74,077 (1.31%) and a decrease of 86,338 (100%) in Operating Transfers Out.

### Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>Add 1 Senior A/E Project Manager (FY 04-05)-New South Court</b> Amount:\$ 0	Add 1 Senior A/E Project Manager for the new South Court complex in Laguna Niguel.	To manage the placement of the new South Court at the South County Civic Center, Laguna Niguel.	080-112

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Positions	-	349	352	354	2	0.57
Total Revenues	25,497,362	33,203,354	24,815,926	32,348,693	7,532,767	30.35
Total Requirements	35,360,635	45,771,344	36,074,351	43,851,668	7,777,317	21.56
Net County Cost	9,863,273	12,567,990	11,258,425	11,502,975	244,550	2.17

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Resources & Development Management Department in the Appendix on page 506.

### Highlights of Key Trends:

- RDMD will continue a successful pilot Preventative Maintenance (PM) Program for FY04/05. Internal Services implemented Phase I of the PM plan in October 2003. This phase included the establishment of a four person PM team to work a swing shift. PM is a long-term strategy intended to show results and associated cost savings over a period of time. Costs for PM will be tracked and compared against overall maintenance and repair costs for other facilities to evaluate its effectiveness.
- The Red Imported Fire Ant Program, which was budgeted in the amount of \$2.7 million for FY03/04, was cancelled due to the State budget crisis and therefore was not budgeted for FY04/05. RDMD will be working with the County Executive Office (CEO), the California State Association of Counties (CSAC), and the California Department of Food & Agriculture to seek continued State funding of the statewide eradication of the Red Imported Fire Ant.
- The General Fund Net County Cost is within the target established by the CEO.



## Budget Units Under Agency Control

No.	Agency Name	Director'S Office	Administration	Harbors, Beaches And Parks	Internal Services	Watershed & Coastal Resources	Public Works	Agricultural Commissioner	Planning	Total
034	Watershed & Coastal Resources	0	0	0	0	19,389,104	0	0	0	19,389,104
040	Utilities	0	0	0	22,230,660	0	0	0	0	22,230,660
071	Planning And Development Services	0	0	0	0	0	0	0	7,955,704	7,955,704
080	Resources And Development Management Department	306,740	16,045,251	670,000	16,600,891	0	6,411,199	3,817,587	0	43,851,668
106	County Tidelands - Newport Bay	0	0	3,919,193	0	0	0	0	0	3,919,193
108	County Tidelands - Dana Point	0	0	35,490,579	0	0	0	0	0	35,490,579
113	Building And Safety	0	0	0	0	0	0	0	11,874,418	11,874,418
114	Fish And Game Propagation	0	0	19,514	0	0	0	0	0	19,514
115	Road	0	0	0	0	0	69,117,502	0	0	69,117,502
128	Survey Monument Preservation	0	0	196,361	0	0	0	0	0	196,361
129	Off-Highway Vehicle Fees	0	0	120,073	0	0	0	0	0	120,073
137	Parking Facilities	0	0	0	5,068,433	0	0	0	0	5,068,433
140	Air Quality Improvement	399,746	0	0	0	0	0	0	0	399,746
148	Foothill Circulation Phasing Plan	0	0	0	0	0	5,917,756	0	0	5,917,756
15K	Limestone Regional Park Mitigation Endowment	0	0	10,750	0	0	0	0	0	10,750
296	Transportation Internal Service Fund	0	0	0	24,611,671	0	0	0	0	24,611,671
297	Reprographics Internal Service Fund	0	0	0	5,281,530	0	0	0	0	5,281,530
400	Flood Control District	0	0	0	0	0	90,561,705	0	0	90,561,705
403	Santa Ana River Environmental Enhancement	0	0	0	0	0	234,615	0	0	234,615
404	Flood Control District - Capital	0	0	0	0	0	84,616,776	0	0	84,616,776
405	Harbors, Beaches And Parks CSA No. 26	0	0	77,455,963	0	0	0	0	0	77,455,963
459	North Tustin Landscape & Lighting Assessment Distr	0	0	2,591,496	0	0	0	0	0	2,591,496

### Budget Units Under Agency Control

No.	Agency Name	Director'S Office	Administration	Harbors, Beaches And Parks	Internal Services	Watershed & Coastal Resources	Public Works	Agricultural Commissioner	Planning	Total
468	County Service Area #13 - La Mirada	0	0	8,621	0	0	0	0	0	8,621
475	County Service Area #20 - La Habra	0	0	19,433	0	0	0	0	0	19,433
477	County Service Area #22 - East Yorba Linda	0	0	45,209	0	0	0	0	0	45,209
Total		706,486	16,045,251	120,547,192	73,793,185	19,389,104	256,859,553	3,817,587	19,830,122	510,988,480



## 034 - WATERSHED MANAGEMENT PROGRAM

### Operational Summary

#### Description:

State and federal water quality regulations place great mitigation and financial demands on local government. In addition, greater public awareness and environmental activism has created a new level of expectation on local government to address water quality and watershed issues. Pollutants degrade surface waters making them less able to support drinking water supply, fishing, swimming, and other activi-

ties. To combat water pollution and implement regional water quality improvement strategies, RDMD created this function in early 2001. Through this program RDMD will perform activities to preserve, protect, and enhance coastal resources and surface waters throughout Orange County.

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	9,171,266
Total Final FY 2004-2005 Budget:	19,389,104
Percent of County General Fund:	0.78%
Total Employees:	41.00

#### Strategic Goals:

- Develop jurisdictional and regional management strategies to preserve, protect, and enhance coastal resources and surface water throughout Orange County.

#### Key Outcome Indicators:

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>NUMBER OF BEACH MILE DAYS POSTED.</b> <b>What:</b> Percentage of beach mile days without postings due to dry weather runoff. <b>Why:</b> Indicates level achieved in protecting and enhancing coastal resources & surface water in the County	Beach postings from April - October decreased 32% from 2002-2003.	Results will be available by May 2005 in the 2004 Health Care Agency Annual Ocean and Bay Water Quality Report.	Better than anticipated.
<b>NUMBER OF ENFORCEMENT ACTIONS.</b> <b>What:</b> # of enforcement actions by Regional Boards vs. County or co-permittees for stormwater violations. <b>Why:</b> Indicates level achieved in preserving, protecting, and enhancing surface water in the County.	None	None	There have been no enforcement actions against the County.
<b>RATING SURVEY FOR COUNTY'S NPDES EFFORTS.</b> <b>What:</b> Cities rating of the County NPDES efforts as reported in a valid survey (numeric grade). <b>Why:</b> Indicates level achieved in preserving, protecting, and enhancing surface water in the County.	Survey under development.	Public opinion survey completed in May 2003.	Survey results will be available by June 2004.



### FY 2003-2004 Key Project Accomplishments:

- The total number of Beach Mile days posted during the Assembly Bill 411 (AB 411 - Ocean Water - Contact Sports Standards) period (April-October) decreased 32% from 2002 to 2003. The total number of Beach Mile Days posted during 2003 due to AB 411 standards violations was the lowest recorded for an AB 411 period since 2000.
- Completion of special planning studies to evaluate the effectiveness and applicability of various treatment Best Management Practices.
- Completion of systematic watershed assessment to evaluate opportunities to configure or reconfigure channel segments to address the impacts of urban discharges on beneficial uses (retrofit opportunities).
- Development and implementation of Program Effectiveness Assessment (PEA) program for annual reporting.
- Revision of procedures and practices for sewage spill response.
- Re-evaluation and revision of the water quality monitoring programs.

**HAZARDOUS MATERIALS DISCLOSURE PROGRAM** - Division prepares all of the hazardous material assessments for the department.

**WATERSHED & COASTAL RESOURCES** - Watershed Planning: Engineering and Project Management will focus on watershed and water quality activities with interested stakeholders on a broad watershed scale basis. The program will involve cooperation between the Army Corps of Engineers, federal and state agencies, local municipalities and other stakeholders to research, evaluate and construct projects to help the department accomplish its goals of integrated watershed planning and implementation.

Countywide Stormwater Quality Program: Coordinate regional compliance with the National Pollutant Discharge Elimination System (NPDES) program. The County, serving as the principal municipality for the 36 city stormwater co-permittees, will conduct countywide water quality monitoring of creeks, channels, bays, and harbors, inspect illicit connections, condition all new development with water quality protection requirements, conduct water pollution investigations and spill abatement. The County will also coordinate an Internal Stormwater Quality Program with the various County departments to ensure the County's own compliance with the Stormwater permit.

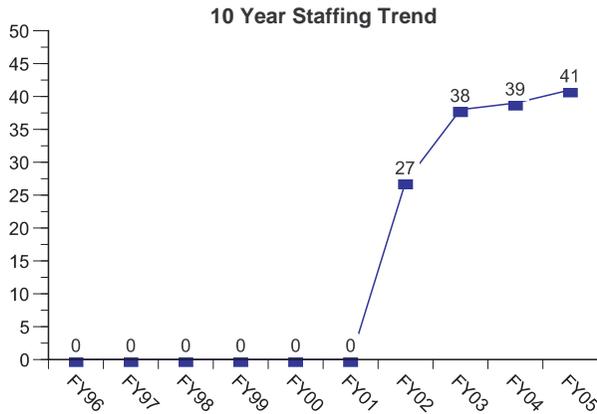
Compliance with the federal Total Maximum Daily Load (TMDL) allocations:

The TMDL focus to date has been on the Newport Bay / San Diego Creek watershed, where TMDL's for nutrients, sediment, and fecal coliform have been developed by the State and are currently being implemented. An additional TMDL for toxics has been approved by the U.S. Environmental Protection Agency with implementation plans to be developed by the Santa Ana Recreational Water Quality Control Board.

Countywide Hydrologic and Meteorological Data Collection System: Operate and maintain the Automatic Local Evaluation on Real Time (ALERT) Flood Detection System which consists of a network of over 100 rainfall and flood control and reservoir water level sensors strategically located throughout Orange County.

Coastal Resources Engineering: Coastal engineering is a critical element of our water quality protection efforts. This activity involves aspects of near-shore oceanography, marine geology and civil engineering. Coastal Resources staff is developing a Coastal Resources Management Plan, which will provide a long-term plan to address management of coastal resources, prevention of coastal erosion, protection of recreational opportunities and identification of dredging and sediment flows through coastal watersheds. Other critical activities that the Plan will include are: regional sand management, safe harbor navigation, coastal water quality and shoreline protection and preservation.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Budget Fiscal Year 2004-2005 will be the fourth full budget year for the Division. The Watershed & Coastal Resources Division will have 41 staff to carry out its responsibilities.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

Resources and Development Management Department created the Watershed & Coastal Resources Function during Fiscal Year 2000-2001. The function was created to support watershed management issues identified in the Fiscal Year 2000-2001 Strategic Priority Plan.

#### Changes Included in the Base Budget:

Watershed and Coastal Resources, in an effort to minimize program expenditures given budget constraints, has reduced the Fiscal Year 04-05 budget from approximately \$21.1M to \$19.3M. This effort will ensure that State and Federal mandates will be accomplished until a dedicated funding source can be identified.

### Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>UCI Cooperative Extension (FY 04-05)</b> <b>Amount:\$ 125,000</b>	U.C. Cooperative Extension to support County's Watershed and Coastal Resources activities.	84% of County funding was for staff salaries, 14% for supplies/office expenses,2% for County travel.	034-419

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Positions	-	39	41	41	0	0.00
Total Revenues	8,678,171	17,437,436	8,236,408	18,329,246	10,092,838	122.54
Total Requirements	12,055,471	18,372,294	8,458,259	19,389,104	10,930,845	129.23
Net County Cost	3,377,300	934,858	221,851	1,059,858	838,007	377.74

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Watershed Management Program in the Appendix on page 465.



# 040 - UTILITIES

## Operational Summary

### Description:

Provides utilities and trash collection for County Agencies. Also provides heating and cooling to the Civic Center including County, City, State, and Federal facilities.

### Strategic Goals:

- Ensure continuous operation of Central Utility Facility (CUF).

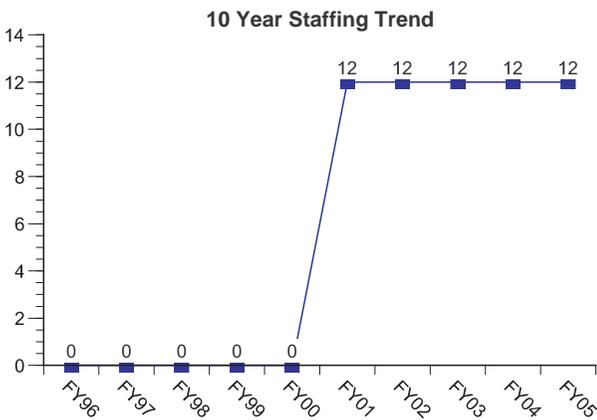
### FY 2003-2004 Key Project Accomplishments:

- Complete Phase II and Phase III of the upgrade to the Central Utilities Facility (CUF).
- Complete the Feasibility Studies for the Co-generation project at CUF

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	22,854,424
Total Final FY 2004-2005 Budget:	22,230,660
Percent of County General Fund:	0.90%
Total Employees:	12.00

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Staffing has remained constant at 12 positions.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Continue to implement and meet the objectives plan of the County's Strategic Energy Plan. Complete the design phase of the Co-generation project as part of the Deferred Maintenance Strategic Priority.

## Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Positions	-	12	12	12	0	0.00
Total Revenues	654,984	921,690	1,615,448	1,191,000	(424,448)	-26.27
Total Requirements	18,382,764	21,961,350	20,177,571	22,230,660	2,053,089	10.18
Net County Cost	17,727,780	21,039,660	18,562,123	21,039,660	2,477,537	13.35

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Utilities in the Appendix on page 468.

# 071 - PLANNING AND DEVELOPMENT SERVICES

## Operational Summary

### Mission:

To safeguard the high quality of life in unincorporated Orange County through stewardship of the environment; application and enforcement of building, water and grading regulations; and planning of strategically balanced communities.

### Strategic Goals:

- To provide a safe living, working and recreational environment by requiring and enforcing the appropriate building, grading and construction standards.
- To make available a wide range of quality housing opportunities throughout the unincorporated areas of Orange County.
- To preserve open space and to protect sensitive habitats, waterways and wildlife.

### Key Outcome Indicators:

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>NUMBER OF CASES CLOSED BY CODE ENFORCEMENT.</b> <b>What:</b> Code enforcement cases to protect the safety & welfare of residents in Unincorporated Orange County. <b>Why:</b> To protect public from threats to safety.	Anticipated closed cases = 200 cases. Number of complaints has decreased during this year, but staffing has been reduced by 2/3 since January 2003.	Eliminate 700 code enforcement case backlog.	Exploring alternatives to eliminate 700 case backlog.
<b>NUMBER OF NEW HOMES COMPLETED, CATEGORIZED BY BUILDING TYPE.</b> <b>What:</b> Create Housing Opportunity Overlay District that provides affordable housing production incentives. <b>Why:</b> To ensure fair housing opportunities for all residents.	2,224 new homes were completed. (1,088 Single; 1,136 Multi)	FY 2004-2005 Plan targets 1,750 new homes completed (1,300 single; 450 multi).	Results are dependent upon development by private sector.
<b>SUBMIT GEN. PLAN ANNUAL PROGRESS RPT. TO BOS, FORWARD TO STATE HCD &amp; GOV.'S OFF. OF PLNG &amp; RESEARCH</b> <b>What:</b> Demonstrates County's progress & meeting share of RHNA reporting period. <b>Why:</b> To comply with RHNA goals per Government Code 65400 (b)(1).	Submit General Plan Annual Report to Board of Supervisors by June, 2004.	Submit GP Annual Report to State by October, 2004. This annual report demonstrates County's progress in implementing GP updates & meeting share of Regional Housing Needs Assessment (RHNA) for 1998-2005 reporting period.	Annual General Plan will be submitted in time.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	7,461,812
Total Final FY 2004-2005 Budget:	7,955,704
Percent of County General Fund:	0.32%
Total Employees:	68.00



### Key Outcome Indicators: (Continued)

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>NUMBER OF ACRES ADDED TO PERMANENT PRIVATE OPEN SPACE OR RECREATION.</b> <b>What:</b> To protect County's permanent open space for recreational opportunities. <b>Why:</b> To protect County's open spaces and expand recreational opportunities.	46 acres added.	500 acres could be added to permanent private open space or recreation.	Results are dependent upon development by private sector.
<b>NUMBER OF ACRES OF SENSITIVE HABITAT ENHANCED OR CREATED THROUGH MITIGATION BANKS.</b> <b>What:</b> Establishment of biological mitigation measures required as mitigation for development projects. <b>Why:</b> To ensure preservation and restoration of County's natural habitats.	Completed: 300 acres.	150 acres (initial development of Toner Hills; could be much higher pending progress of Ranch Plan)	Results are dependent upon development by private sector.
<b>NUMBER OF ENVIRONMENTAL DOCUMENTS COMPLETED.</b> <b>What:</b> To ensure proper review, preparation & processing of environmental impact reports. <b>Why:</b> To ensure environmental protections; to mitigate impact stemming from new project implementation.	1,180 environmental documents completed.	1,150 environmental documents projected to be completed.	FY2003-2004 results are consistent with the current workload.

### FY 2003-2004 Key Project Accomplishments:

- On January 13, 2004, the Board of Supervisors approved County Executive Officer James Ruth's restructuring proposal for County government. This included the merging of PDS and PFRD into a new Resources and Development Management Department (RDMD).
- Completed the 2004 5-year Strategic Financial Plan Forecasts.
- Assisted nearly 8,000 customers at the planning counter, managed over 12,000 ministerial permits, and processed approximately 115 discretionary permits for approval by the Board of Supervisors, Planning Commission or Subdivision Committee.
- Transitioned Santa Ana Heights into incorporated Newport Beach.
- Improved coordination with other County department and agencies.
- Awarded Jobs/Housing Incentives Grant by State Department of Housing and Community Development in the amount of \$495,772.

**CURRENT PLANNING SERVICES** - The Community and Advanced Planning Services Division created in the FY 01-02 cycle has been consolidated with Current Planning Services to create the Current and Advanced Planning Services Division (CAPS) in order to increase efficiency and to focus on revenue-generating, cost-offset core services. Through CAPS, PDS provides quality information and planning services at the Development Processing Center (DPC); processes administrative and discretionary permits

and zone changes for privately initiated development projects; coordinates public hearings for the Zoning Administrator and Planning Commission; enforces County's Land-use regulations; and supports regional planning efforts.

Additionally, the Division now has responsibility for implementing the Five-Year Action Plan; maintaining the General Plan; coordinating necessary transportation and air analysis for private and public projects within the unincorporated county areas; monitoring all Development Agreements to ensure compliance with obligations; processing Annual



Monitoring Reports for larger planned communities; maintaining and updating environmental and urban information themes, developing graphics for department reports; conducting special studies and analyses; and providing support for Watershed Planning Projects and Water Supply issues requiring coordination with other County agencies, Cities, State and Federal agencies.

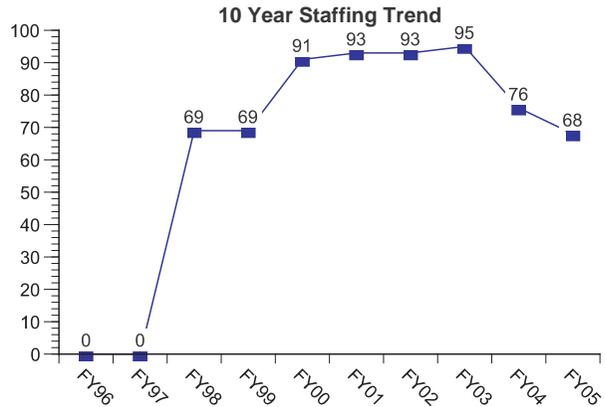
Other services provided by CAPS include some activities dependent upon specific policy decisions by the Board of Supervisors to continue or expand general fund support, such as Code Enforcement and Community Revitalization.

**PLANNING COMMISSION** - PDSO provides clerical support to the Planning Commission.

**ENVIRONMENTAL/PROJECT PLANNING** - This Division is charged with the critical duty of implementing and ensuring project compliance with the California Environmental Quality Act (CEQA); preparing community, specific and area plans; preparing and reviewing Environmental Impact Reports (EIRs), negative declarations, initial studies, categorical exemptions and other CEQA-related documentation for private and public projects within the unincorporated areas; providing technical site planning and engineering support for environmental issues and special project analyses; acting as liaison to the California State Coastal Commission on project and planning requirements within unincorporated Orange County Coastal zones; and monitoring implementation of biological mitigation measures required for development projects in satisfaction of CEQA or conditions of project approval.

**CODE ENFORCEMENT** - Facilitates the enforcement of Titles 2, 3, 4, 6 & 7 of the Orange County Codified Ordinances (OCCO) and a resolution establishing a schedule of fines for Grading Code violations. The Division also issues Civil Citations that impose fines upon persons who violate the OCCO.

**Ten Year Staffing Trend:**



**Ten Year Staffing Trend Highlights:**

- PDSO was established on November 19, 1996 in accordance with Board Resolution No. 96-825. The staffing change from FY 1998/1999 to FY 1999/2000 was due to the addition of positions in Code Enforcement (7), Human Resources and Fiscal and Program Services Division (15). Per the Board directive on June 5, 2000, PDSO's FY 2000/2001 budget was augmented by \$200,000 and two (2) positions to address code enforcement needs in the County.
- As a result of the financial crisis in FY 2002/2003 many of the above positions were vacated. Twenty-two (22) of these vacancies were eliminated by the Board of Supervisors on June 24, 2003. In addition, the Board of Supervisors approved three (3) Extra Help Conversions.
- Six(6) positions were transferred from RDMD/Planning Budget 071 to RDMD/General Budget 080 in FY 2003/2004 3rd Quarter Budget Report as part of the implementation of the approved merger of PDSO and PFRD to become the Resources & Development Management Department (RDMD).

**Budget Summary**

**Plan for Support of the County's Strategic Priorities:**

The budget is consistent with the County strategic financial plan.



**Changes Included in the Base Budget:**

The budget includes a transfer of six (6) positions from Planning Budget 071 to RDMD/General Budget 080 with \$415,044 in corresponding appropriation reductions in salary, employee benefits and associated services & supplies.

On May 25, 2004, the Board of Supervisors approved an augmentation request to increase Fund 071's base budget by \$231,000 for Code Enforcement consultant contract services to handle 700 case backlog violations.

**Final Budget and History:**

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Positions	-	76	68	68	0	0.00
Total Revenues	3,597,616	6,136,750	5,620,764	4,891,204	(729,560)	-12.98
Total Requirements	8,596,255	8,970,250	7,484,688	7,955,704	471,016	6.29
Net County Cost	4,998,639	2,833,500	1,863,924	3,064,500	1,200,576	64.41

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Planning and Development Services in the Appendix on page 499.



# 106 - COUNTY TIDELANDS - NEWPORT BAY

## Operational Summary

### Description:

Provides the public with pleasant and safe boating and other marine recreational and environmental experiences, and maximizes concession revenues to financially support these public programs.

### FY 2003-2004 Key Project Accomplishments:

- Initiated plans and specifications for Newport Dunes maintenance dredging.
- Initiated replacement of Jib Crane at Newport Harbor Patrol Headquarters.
- Obtained County and State Lands Commission approval to designate the Upper Bay Nature Preserve as Tidelands, which will enable use of the tidelands revenues to fund about \$900K in facility Operations & Maintenance cost, which are now funded from the HBP fund; full implementation expected for FY 05-06.

**COUNTY TIDELANDS/NEWPORT BAY** - This fund is financed by revenue derived from rents and leases of land and improvements on state tidelands in Newport Bay granted in trust to the County, and is for use to benefit those granted lands.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	2,099,381
Total Final FY 2004-2005 Budget:	3,919,193
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	3,541,762	3,730,445	3,541,100	3,919,193	378,094	10.68
Total Requirements	2,876,722	3,730,444	1,879,567	3,919,193	2,039,626	108.52
FBA	665,041	1	1,661,532	0	(1,661,532)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Tidelands - Newport Bay in the Appendix on page 516.



# 108 - COUNTY TIDELANDS - DANA POINT

## Operational Summary

### Description:

Provides the public with pleasant and safe boating and other marine recreational and environmental experiences, utilizing dedicated revenues to financially support these public programs.

### FY 2003-2004 Key Project Accomplishments:

- Environmental, engineering, planning, and architectural specifications are currently underway for the revitalization effort. Also underway is an analysis of the financing options to pay for the multi-million dollar revitalization project.

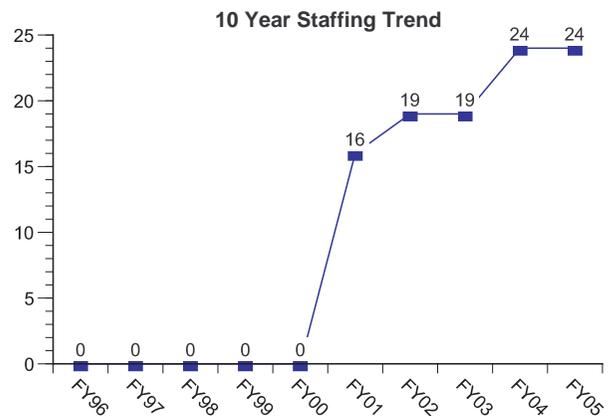
**COUNTY TIDELANDS/DANA POINT** - This fund is financed by revenue derived from rents and leases of land improvements on or adjacent to state tidelands in Dana Point Harbor, granted in trust to the County, and is for use to benefit those granted lands.

The significant proposed budget increase for FY 04-05 is to have appropriations available to support revitalization construction should bond financing be approved and received in FY 04-05. The revitalization project is currently under review for most feasible phasing and financing approach, and therefore the FY 04-05 budget request is tentative and subject to revision based on decisions made.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	18,199,574
Total Final FY 2004-2005 Budget:	35,490,579
Percent of County General Fund:	N/A
Total Employees:	24.00

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- The Dana Point Tidelands Fund 108 added 5 positions in FY 03-04. Three of the positions transferred from Harbors, Beaches & Parks Fund 405, as employees in these positions worked in the harbor and their transfer accurately reflects the costs to the harbor.
- Two new purchasing positions were added to assist the operating vendors and County operations in the purchasing of materials for harbor operations.



## Budget Summary

### Changes Included in the Base Budget:

The \$19 million increase to the budget over the prior year serves to provide for adequate appropriations to support revitalization construction costs should bond financing be secured in FY 04-05.

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Positions	-	24	24	24	0	0.00
Total Revenues	17,394,600	18,200,211	18,153,438	35,490,579	17,337,141	95.50
Total Requirements	17,143,765	18,458,211	17,955,588	35,490,579	17,534,991	97.66
FBA	250,835	(258,000)	197,850	0	(197,850)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Tidelands - Dana Point in the Appendix on page 518.

### Highlights of Key Trends:

- Dana Point Harbor switched from ground lease to operating agreement in March of 2001 allowing the County greater control over harbor operations. This change has resulted in an increase in net revenue to the County to finance the revitalization project.
- As of this time, RDMD is now fully realizing the additional revenues and expenses from managing the harbor under the operating agreements. Revenues remain substantially as projected; however, expenses have increased in a number of areas. RDMD is analyzing available net operating revenues to determine the extent to which it can fund efforts to revitalize the harbor through a combination of Pay-As-You-Go, Loan, and Bank financing

# 113 - BUILDING AND SAFETY

## Operational Summary

### Description:

To safeguard the high quality of life in unincorporated Orange County through stewardship of the environment; application and enforcement of building, water and grading regulations; and planning of strategically balanced communities.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	12,886,954
Total Final FY 2004-2005 Budget:	11,874,418
Percent of County General Fund:	N/A
Total Employees:	68.00

### Strategic Goals:

- To provide a safe living, working and recreational environment by requiring and enforcing the appropriate building, grading and construction standards.
- To make available a wide range of quality housing opportunities throughout the unincorporated areas of Orange County.
- To preserve open space and to protect sensitive habitats, waterways and wildlife.

### Key Outcome Indicators:

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>NUMBER OF BUILDING AND HOME INSPECTIONS REQUESTED.</b> <b>What:</b> Provide citizens of unincorporated Orange County safe building through compliance with bldg. codes. <b>Why:</b> To establish workload needs and service efficiency.	70,000 building and home inspections requested.	70,000 building and home inspections projected.	FY03-04 results are consistent with current workload.
<b>NUMBER OF BUILDING AND HOME INSPECTIONS COMPLETED.</b> <b>What:</b> Provide citizens of unincorporated Orange County safe building through compliance with bldg. codes. <b>Why:</b> To ensure the safety of new residential and non-residential construction.	67,500 building and home inspections completed.	67,500 building and home inspections projected.	FY03-04 results are consistent with current workload.
<b>PERCENTAGE OF INSPECTIONS/REVIEWS PERFORMED WITHIN 1 BUSINESS DAY.</b> <b>What:</b> Provide efficient customer service to clientele. <b>Why:</b> To provide fair and efficient service to clientele.	95% completed within 1 business day (Year-to-date).	95% completed within 1 business day (projected).	No reduction in service.



**Key Outcome Indicators: (Continued)**

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<p><b>PERCENTAGE OF PLAN CHECKS PERFORMED WITHIN 10 BUSINESS DAYS.</b>  <b>What:</b> To establish workload needs and service efficiency.  <b>Why:</b> To ensure prompt and effective client services.</p>	75% of plan checks performed within 10 business days.	75% of plan checks performed within 10 business days (projected).	There is no reduction in services provided.
<p><b>PERCENTAGE OF APPROPRIATE STAFF RECEIVING TRAINING/CROSS-TRAINING IN NPDES.</b>  <b>What:</b> To provide State-mandated and State unfunded storm water program administration and inspection.  <b>Why:</b> To reduce impact of pollutants on watersheds stemming from urban and storm water run-off.</p>	98% of appropriate staff receiving training/cross-training in NPDES.	100% of appropriate staff projected to receive training/cross-training in NPDES.	No reduction in service.

**FY 2003-2004 Key Project Accomplishments:**

- On January 13, 2004, the Board of Supervisors approved County Executive Officer James Ruth's restructuring proposal for County government. One of the new organizational structures included the merging of PDS and PFRD into a new Resources and Development Management Department (RDMD).
- Completed the 2004 5-year Strategic Financial Plan Forecasts.
- Implemented cash-flow monitoring system for Fund 113, which is shared with CEO & Auditor/Controller.
- Assisted nearly 8,000 customers at the planning counter, managed over 12,000 ministerial permits, and processed approximately 115 discretionary permits for approval by the Board of Supervisors, Planning Commission or Subdivision Committee.
- Implemented Time & Materials Deposit & Fee System for Building and Safety through use of the Automated Permitting and Planning System (APPS).
- Passed first National Pollutant Discharge Elimination System (NPDES) permit review by the regional water quality board.
- Improved coordination with other county departments and agencies.

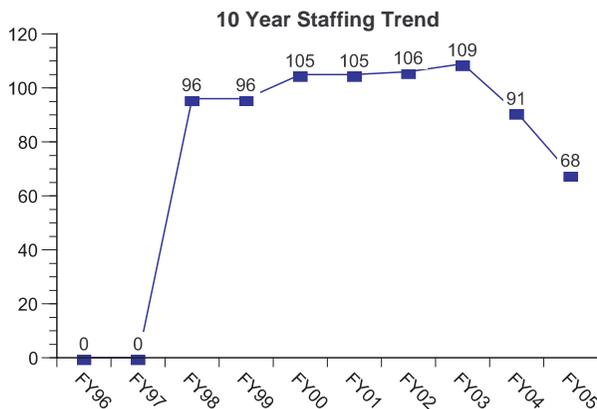
**SUBDIVISION & GRADING SERVICES** - Issues and inspects grading permits; maintains subdivision tentative maps; reviews and approves street and drainage improvement plans; processes Subdivision Committee Agenda; administers the Master plan of drainage; and provides support of additional duties imposed by mandate of PDS's role in Regional Water Quality Control Board's storm water permits pursuant to the Natural Pollutant Discharge Elimination System (NPDES) in conjunction with other departmental divisions, county departments and outside government agencies.

**BUILDING PERMIT SERVICES** - Reviews and approves all plans for building improvements and community development within unincorporated areas of the County for compliance with county building ordinances & applicable state building regulations; issues building, plumbing, electrical, mechanical, use and occupancy permits; and reviews acoustical reports for compliance with county land use and noise compatibility standards.



**BUILDING INSPECTION SERVICES** - Reviews and approves all plans for building improvements and community development within unincorporated areas of the County for compliance with county building ordinances & applicable state building regulations; issues building, plumbing, electrical, mechanical, use and occupancy permits; and reviews acoustical reports for compliance with county land use and noise compatibility standards.

**Ten Year Staffing Trend:**



**Ten Year Staffing Trend Highlights:**

- Planning & Development Services Department was established on November 19, 1996 in accordance with Board Resolution No. 96-825. The staffing change from FY 1998/1999 to FY 1999/2000 is due to converting limited term and extra help Building Inspectors to regular

positions. Although the staffing level began FY 2002/2003 at 106 in Fund 113, the January 2003 workforce change reduced actual staff to 81 filled positions.

- On June 24, 2003, Board of Supervisors approved an augmentation for Fund 113 for 10 positions at \$681,500 to accommodate flat fee workload.
- FY 04-05 Budget seeks to balance staff and projected workloads for building permits and building plan check services. The reduction includes the deletion of the 10 vacant positions approved by the Board of Supervisors in FY 03/04 budget to process flat fee workload.

**Budget Summary**

**Plan for Support of the County's Strategic Priorities:**

This Fund is consistent with the County strategic financial plan.

**Changes Included in the Base Budget:**

Reduction of \$1,912,154 in salary and employee benefits primarily due to balancing staffing and workloads. The proposed budget includes projected increases in revenues associated with a Board approved updated cost recovery ordinance.

**Final Budget and History:**

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Positions	-	91	91	68	(23)	-25.27
Total Revenues	12,060,150	13,995,302	13,327,452	11,874,418	(1,453,034)	-10.90
Total Requirements	11,968,274	13,995,302	12,630,221	11,874,418	(755,803)	-5.98
FBA	91,876	0	697,231	0	(697,231)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Building and Safety in the Appendix on page 521.



# 114 - FISH AND GAME PROPAGATION

## Operational Summary

### Description:

Evaluate and recommend policy to further fish and game habitat and preservation interests and, per Board policy, financially support fish stocking in regional park lakes.

**FISH & GAME PROPAGATION** - This fund derives its revenue from fines levied by the State Department of Fish and Game. These revenues are used to enhance public awareness of the County's Fish and Game resources.

## Budget Summary

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	10,232
Total Final FY 2004-2005 Budget:	19,514
Percent of County General Fund:	N/A
Total Employees:	0.00

## Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	82,047	99,115	82,532	19,514	(63,018)	-76.36
Total Requirements	9,882	99,115	10,232	19,514	9,282	90.72
FBA	72,165	0	72,301	0	(72,301)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Fish and Game Propagation in the Appendix on page 523.



# 115 - ROAD

## Operational Summary

The Fund also provides road maintenance services to the newly incorporated cities under contractual agreements.

### Description:

The Road Fund constructs, maintains, and manages the public road system in the unincorporated areas of Orange County. It also provides construction inspection and performs quality assurance inspections related to the construction of infrastructure in the planned communities.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	47,271,652
Total Final FY 2004-2005 Budget:	69,117,502
Percent of County General Fund:	N/A
Total Employees:	215.00

### Strategic Goals:

- Construct, maintain and manage road system in unincorporated Orange County.

### Key Outcome Indicators:

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>ACCIDENTS PER CENTERLINE MILE</b> <b>What:</b> Number of reported traffic accidents per centerline mile of unincorporated County roads. <b>Why:</b> Indicates safety of roadway system operated by the County.	2.0 reported accidents per centerline mile.	Maintain 2.0 reported accidents per centerline mile.	On target.
<b>GOOD OR BETTER PAVEMENT CONDITION FOR ROADS.</b> <b>What:</b> Percent of unincorporated County roads with a surface pavement condition rating of "Good". <b>Why:</b> Result of good pavement mgmt. practices. Well-maintained pavement costs less to service over time.	Unincorporated County road surface pavement rating of Good or better for FY 03-04 is anticipated to be 76%. This reflects the transfer of better roads to newly incorporated cities.	Maintain Good or better rating of County road surface pavement at 76%. This reflects transfer of better roads to cities and redefining of "Good" to exclude roads defined as "Fair" in the Pavement Management System.	Slightly below target due to change in definition of "Good" and transfer of better roads to the cities due to incorporation.
<b>ACCEPTABLE OPERATING SPEED AT COUNTY ARTERIAL INTERSECTIONS.</b> <b>What:</b> Percentage of Uninc Co Arterial Intersections with acceptable operating speed as determined by OCTA. <b>Why:</b> Indicates efficiency of roadway system in unincorporated areas as the result of design improvements.	94% of the County Arterial Intersections have acceptable operating speed as determined independently by the Orange County Transportation Authority.	Maintain the County Arterial Intersections with acceptable speed at 94%.	On target.

### FY 2003-2004 Key Project Accomplishments:

- Awarded a construction contract for the Tustin Avenue at Orangethorpe widening project
- Awarded a construction contract for the Cypress Acres Storm Drain Phase III project
- Awarded a construction contract for the Moulton Parkway at Laguna Hills Drive widening project



- Completed the widening of Santiago Canyon Road adjacent to the Silverado School
- Completed the Pacific Coast Highway Landscape improvements in Sunset Beach
- Completed the negotiations and awarded an A/E contract for alignment and environmental studies for La Pata Avenue
- Ready to advertise Glassell Street Bridge widening construction project pending Caltrans approval
- Continue design effort on Moulton Parkway Smart Street, Irvine Avenue widening, Laguna Canyon Road Segment 4, Santiago Canyon Road Retrofit, etc.

**ROAD - Special District - Administer County's Road Fee Program and Special Funding Districts.**

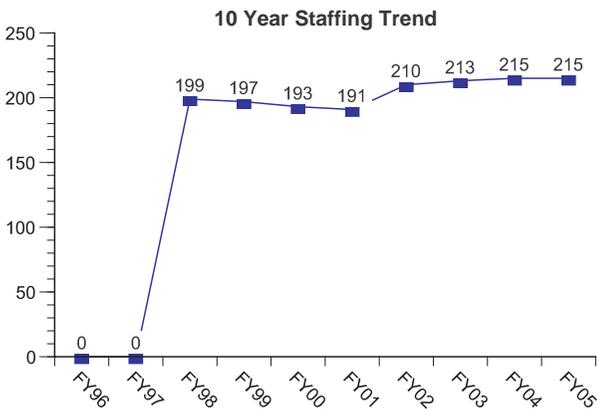
Road Program - Develop and administer County's transportation capital improvement program and secure grant funding.

Traffic Engineering - Conduct traffic safety investigations, provide traffic committee support and plan, design & operate traffic signal systems.

**Ten Year Staffing Trend Highlights:**

- Road fund does not have a staffing history before FY 1997-98 as all staff were assigned to the Department's Operating Fund 080 and billed to the various RDMD funds via direct and indirect billing from the Operating Fund.
- There have been no significant staffing changes in this fund for the past few years.

**Ten Year Staffing Trend:**



**Budget Summary**

**Final Budget and History:**

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Positions	-	215	215	215	0	0.00
Total Revenues	50,750,786	80,276,403	55,523,176	69,117,502	13,594,326	24.48
Total Requirements	37,370,411	80,276,403	44,780,064	69,117,502	24,337,438	54.35
FBA	13,380,374	0	10,743,112	0	(10,743,112)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Road in the Appendix on page 524.



### Highlights of Key Trends:

- The State terminated the AB-2928 payments after the second quarter of FY03-04. As a result of this, priorities will have to be reestablished for the pavement management program (PMP) based on the loss of these funds. The PMP will rely on Road Funds and other types of

grants for funding. Capital projects will also rely on Gas Tax Funds and other grants for funding. In FY 04-05 there will be another call for projects for Measure M funds and we will vigorously pursue additional grant funds.

# 128 - SURVEY MONUMENT PRESERVATION

## Operational Summary

### Description:

California Gov't Code Sec 27584 authorizes this fund to pay for County Surveyor cost for retracement or remonument surveys of major historical land division lines upon which later surveys are based.

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	15,872
Total Final FY 2004-2005 Budget:	196,361
Percent of County General Fund:	N/A
Total Employees:	0.00

## SURVEY MONUMENT PRESERVATION FUND -

This balanced fund receives revenue from fees charged by the County Recorder for filing and recording grant deeds. These funds are dedicated to retracement and remonument services performed by the Orange County Surveyor's Office.

## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	174,039	190,827	186,585	196,361	9,776	5.24
Total Requirements	61,512	190,827	15,872	196,361	180,489	1,137.17
FBA	112,527	0	170,713	0	(170,713)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Survey Monument Preservation in the Appendix on page 534.



# 129 - OFF-HIGHWAY VEHICLE FEES

## Operational Summary

### Description:

Support facilities for off-highway vehicle use if and when such facilities are established, and monitor and control illegal use of off-highway vehicles in regional open space and wilderness parks.

### FY 2003-2004 Key Project Accomplishments:

- Continued control regarding operations of motor vehicles where their use is prohibited.

**OFF-HIGHWAY VEHICLE FEES** - This fund is financed by revenue from registration fee for off-highway vehicle parks. Allowable uses of funds are: 1) planning, constructing, or operating facilities for use of off-highway vehicles; 2) controlling operations of motor vehicles where their use is prohibited; and 3) repairing facilities. Presently, only #2 is being done.

At a Glance:	
Total FY 2003-2004 Actual Expenditure + Encumbrance:	25,013
Total Final FY 2004-2005 Budget:	120,073
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	183,733	77,836	69,468	120,073	50,605	72.85
Total Requirements	191,397	77,836	25,013	120,073	95,060	380.04
FBA	(7,664)	0	44,455	0	(44,455)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Off-Highway Vehicle Fees in the Appendix on page 535.



# 137 - PARKING FACILITIES

## Operational Summary

### Description:

To provide, operate, and maintain parking facilities for County employees and for the public conducting business with the County.

### FY 2003-2004 Key Project Accomplishments:

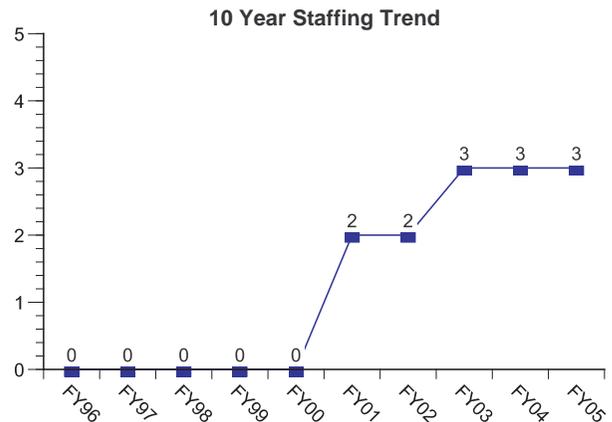
- Continue to operate and maintain parking facilities.

**PARKING FACILITIES** - This fund is used to account for cost and revenue associated with providing parking facilities to the public and employees. Segregating these funds allows for analysis of the parking facilities impact to the General Fund. Included in this fund are operating and maintenance cost, and revenues associated with County-owned pay parking lots (Manchester, Hall of Administration, and Hutton Twin Towers lots), parking spaces leased by the County, and the County's cost associated with the Civic Center Authority lots. This fund also provides financing to meet debt service obligations for the Manchester parking structures.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	4,581,172
Total Final FY 2004-2005 Budget:	5,068,433
Percent of County General Fund:	N/A
Total Employees:	3.00

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Staffing has remained constant at 3 positions.



## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Positions	-	3	3	3	0	0.00
Total Revenues	5,446,995	5,035,596	5,329,227	5,068,433	(260,794)	-4.89
Total Requirements	4,627,325	5,035,596	4,579,355	5,068,433	489,078	10.68
FBA	819,671	0	749,872	0	(749,872)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Parking Facilities in the Appendix on page 540.

# 140 - AIR QUALITY IMPROVEMENT

## Operational Summary

### Description:

The Air Quality Improvement Fund (Fund 140) was established pursuant to passage of the 1988 California Clean Air Act for the purpose of promoting programs in Orange County that reduce air pollution from motor vehicles. Its primary funding source are AB 2766 funds provided by the State of California. The County of Orange receives approximately \$104,791 per year in subvention funds from the South Coast AQMD as part of the AB 2766 program.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	66,442
Total Final FY 2004-2005 Budget:	399,746
Percent of County General Fund:	N/A
Total Employees:	0.00

### Strategic Goals:

- Fund 140 will be used to support projects in the following two categories:
- Employee Rideshare/Transit and Air Quality Planning. The objective of this program is to encourage alternatives to single occupancy vehicle trips. Candidate projects may include employee rideshare program, transit subsidy, commuter rail/ Metrolink/bus/carpool incentive program, commuter/public information/outreach, guaranteed return trip program, etc.; and
- Alternative fuel vehicles such as electricity, propane, methanol and compressed natural gas. Candidate projects may include use of electric cars, trucks, buses, electric vehicle charging stations, bicycles, etc.

### Key Outcome Indicators:

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<p><b>COMPLIANCE WITH AB2766.</b>  <b>What:</b> Air Quality improvements is funded by Fund 140 for benefit of County operations &amp; employees.  <b>Why:</b> Activities lead to higher quality of life for OC residents &amp; comply with Air District guidelines.</p>	Eligible projects have been funded consistent with Board policies and State parameters.	Funding will continue in accordance with program parameters.	Successfully supported the implementation of various rideshare programs in coordination with CEO/HR including Metrolink, Vanpool, and Guaranteed Return Trip Rideshare Program.

### FY 2003-2004 Key Project Accomplishments:

- Completed the 2004 5-year Strategic Financial Plan Forecasts.
- Sustained an Employee Rideshare Program administered by the County Executive Office (CEO).
- Promoted public awareness of reduction projects to reduce motor vehicle emissions.
- Provided public education/rideshare events through verbal and written communication.



## Budget Summary

### Plan for Support of the County's Strategic Priorities:

This Fund is consistent with the County strategic financial plan.

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	419,275	425,049	406,707	399,746	(6,961)	-1.71
Total Requirements	96,399	425,049	66,442	399,746	333,304	501.64
FBA	322,876	0	340,264	0	(340,264)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Air Quality Improvement in the Appendix on page 550.

# 148 - FOOTHILL CIRCULATION PHASING PLAN

## Operational Summary

### Description:

Provide for acquisition and construction of road, bridges and intersection improvements as outlined by FCPP adopted September 15, 1987.

### Strategic Goals:

- Complete required projects according to priority and stay within the financial constraints of bond financing.

### FY 2003-2004 Key Project Accomplishments:

- Budgeted \$3.4 million of FCPP funds for City of Lake Forest for the El Toro Road improvement project
- Continue design effort on the Alton Parkway project to close the gap from Irvine Boulevard to Commercentre Drive
- Reimbursement of certain special Foothill Transportation Corridor (FTC) project costs to certain FCPP Community Facility Districts (CFDs) for bond redemption purposes

**FOOTHILL CIRCULATION PHASING** - Acquisition and construction of roads, bridges and intersection improvements.

At a Glance:	
Total FY 2003-2004 Actual Expenditure + Encumbrance:	3,714,301
Total Final FY 2004-2005 Budget:	5,917,756
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	(600,998)	11,107,967	(4,890,615)	5,917,756	10,808,371	-221.00
Total Requirements	1,561,063	11,107,967	478,306	5,917,756	5,439,450	1,137.23
FBA	(2,162,061)	0	(5,368,921)	0	5,368,921	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Foothill Circulation Phasing Plan in the Appendix on page 556.



# 15K - LIMESTONE REGIONAL PARK MITIGATION ENDOWMENT

## Operational Summary

### Description:

Board of Supervisors Minute Order of 11/15/94 authorized establishment of this fund. The interest from this fund is to be spent on the maintenance cost for a proposed wetlands mitigation area in the future Limestone Regional Park.

### LIMESTONE RP MITIG MAINT ENDOW -

This is a non-expendable endowment and trust fund. Interest earnings from a \$200,000 contribution from Foothill/Eastern Transportation Corridor Agency will be used for annual repairs and maintenance of a proposed mitigation area within the future boundary of Limestone Regional Park.

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	256
Total Final FY 2004-2005 Budget:	10,750
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	33,452	39,649	37,192	10,750	(26,442)	-71.10
Total Requirements	303	39,649	30,256	10,750	(19,506)	-64.47
FBA	33,149	0	6,937	0	(6,937)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Limestone Regional Park Mitigation Endowment in the Appendix on page 583.



# 400 - FLOOD CONTROL DISTRICT

## Operational Summary

### Description:

The Flood Fund provides flood protection Countywide by operating and maintaining the Orange County Flood Control District's 350 miles of flood control channels, dams, retarding basins, six pump stations, and other flood control infrastructure that RDMD continues to design and construct. Rainfall and stormwater flows throughout the County are monitored twenty-four hours a day for potential storm damage and to enable a quick response in the event of danger.

At a Glance:	
Total FY 2003-2004 Actual Expenditure + Encumbrance:	54,116,907
Total Final FY 2004-2005 Budget:	90,561,705
Percent of County General Fund:	N/A
Total Employees:	252.00

### Strategic Goals:

- Provide regional flood protection for Orange County.
- Develop alternative funding sources for water quality and watershed efforts.
- Incorporate water quality and habitat enhancements into Flood Control infrastructure.
- Perform Flood Control maintenance within a regulatory environment.
- Acquire regulatory permit approval for capital project construction.
- Work with the United States Army Corps of Engineers to complete the Santa Ana River Mainstem Project.
- Participate in watershed studies to identify other flood control protection requirements throughout the County.

### Key Outcome Indicators:

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>PERCENT OF CHANNEL MILES CONSTRUCTED FOR 100 YEAR FLOOD.</b> <b>What:</b> Percentage of OCFCD Channel Miles Constructed to Convey 100-Year Storm. <b>Why:</b> Indicates degree of protection and the remaining threat of flood damage.	43.2% of the channel miles were completed by the end of 2003 to convey a 100 year flood.	It is anticipated that by the end of 2004 43.9% of the channel miles will have been constructed to convey a 100 year flood.	Currently 43.2% of flood control channels are capable of providing 100 year level of flood protection.
<b>FLOOD INSURANCE REQUIREMENT IN ORANGE COUNTY.</b> <b>What:</b> Number of flood insurance policies required in Orange County. <b>Why:</b> Indicates flood insurance in unprotected areas that the department will reduce through improvements.	30,102 insurance policies were required in Orange County by the end of 2003.	It is anticipated that 29,000 policies will be required in Orange County by the end of 2004. A drop of 1,102 policies from the previous year.	The number of mandatory flood insurance policies, currently at 30,102 in Orange County, is anticipated to be reduced to 29,000 as flood control improvements currently in the FY 03-04 budget are implemented.



### Key Outcome Indicators: (Continued)

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>FLOOD INSURANCE PREMIUM PAID BY ORANGE COUNTY RESIDENTS AND BUSINESSES.</b> <b>What:</b> Total premiums paid for flood insurance in Orange County. <b>Why:</b> Indicates the cost of flood insurance that the department will seek to reduce through improvements.	Orange County residents paid \$15,296,459 for mandatory flood insurance premiums in 2003.	It is anticipated that Orange County residents will pay \$15,120,000 for mandatory flood insurance premiums in 2004.	The amount of insurance premiums paid in Orange County, which is currently at \$15,296,459, is expected to reduce to \$15,120,000 as the mandatory flood insurance policies are eliminated as flood control improvements in FY 03-04 are completed.
<b>REPORT CARD GRADE.</b> <b>What:</b> Flood Control Infrastructure Report Card Grade. <b>Why:</b> Shows the quality of construction & maintenance as reported by American Society of Civil Engineers.	Grade "C".	Grade issued every 5 years.	The ratings by ASCE will be accomplished independently. It is anticipated that Flood Control District will earn a grade of "C" by the end of FY 03-04.

### FY 2003-2004 Key Project Accomplishments:

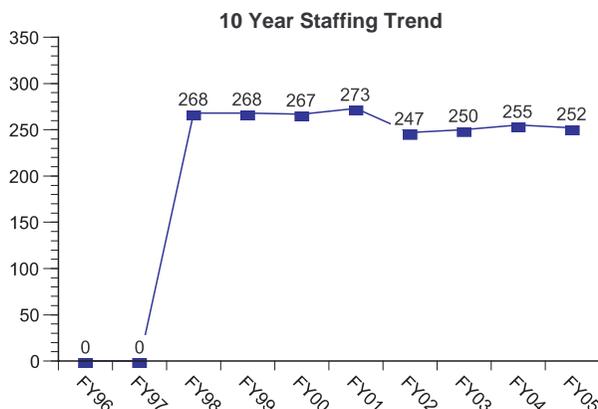
- Completion of Huntington Beach Channel improvements from Magnolia to Newland
- Completion of Huntington Beach Channel improvements from Atlanta to Indianapolis
- Completion of Talbert Channel improvements from Adams to Yorktown
- Completion of Segunda Deshecha Channel improvements from El Camino Real to I-5 Freeway
- Completion of Serrano Creek Channel improvements from Bake Parkway to Trabuco Road, Habitat Restoration Project

**FLOOD CONTROL DISTRICT** - Designs, builds and maintains flood control channels and other flood protection facilities. Monitors potentially severe storm events and responds to emergencies. Complies with National Clean Water Act standards and related regulations for creeks, rivers and stormwater. Acquires land and easements needed to construct flood control projects.

### Ten Year Staffing Trend Highlights:

- The Flood fund does not have a staffing history before FY 1997-98 as all staff were assigned to the Department's Operating Fund 080 and billed to the various RDMD funds via direct and indirect billing from the Operating Fund.
- There have been no significant staffing changes in this fund for the past few years. One position from this fund was transferred to Facilities Operations in FY 04-05.

### Ten Year Staffing Trend:



### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

The Flood Control District along with Road & HB&P Funds will support the RDMD/Watershed Management Program Strategic Priorities in Fiscal Year 2004-2005. The Flood Control District has budgeted to contribute approximately \$5 million to various Watershed efforts. This contribution will aid in the implementation of Watershed Management Programs and Storm Water Quality Programs.



**Final Budget and History:**

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Positions	-	255	253	252	(1)	-0.40
Total Revenues	84,915,488	89,624,384	102,023,020	90,561,705	(11,461,315)	-11.23
Total Requirements	68,805,317	89,624,384	66,080,767	90,561,705	24,480,938	37.05
FBA	16,110,171	0	35,942,252	0	(35,942,252)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Flood Control District in the Appendix on page 638.

**Highlights of Key Trends:**

- The diversion of flood control funds to support the Watershed Management Program will continue to negatively impact the long term flood control capital improvement program unless new funding sources are

identified to address the Watershed and Coastal Resources needs. This situation must be addressed prior to the Flood Fund reaching its minimum acceptable reserve level over the next several years.



# 403 - SANTA ANA RIVER ENVIRONMENTAL ENHANCEMENT

## Operational Summary

### Description:

Provide for the environmental enhancement of the Santa Ana River between Katella Avenue and Imperial Highway per agreement with Orange County Water District.

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	1,886
Total Final FY 2004-2005 Budget:	234,615
Percent of County General Fund:	N/A
Total Employees:	0.00

**SANTA ANA RIVER ENVIRONMENTAL ENHANCEMENT FUND** - Provide for the environmental enhancement of the Santa Ana River between Katella Avenue and Imperial Highway.

## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	228,370	233,865	228,481	234,615	6,134	2.68
Total Requirements	2,505	233,865	386	234,615	234,229	60,745.72
FBA	225,865	0	228,096	0	(228,096)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Santa Ana River Environmental Enhancement in the Appendix on page 639.



## 404 - FLOOD CONTROL DISTRICT - CAPITAL

### Operational Summary

#### Description:

Remove the flood threat from the Santa Ana River (SAR).

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	16,971,259
Total Final FY 2004-2005 Budget:	84,616,776
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Complete construction of the SAR Mainstem Project.
- Obtain additional funding to complete SAR project, including Prado Dam.
- Implement, execute and monitor the property acquisition program for the construction of the Prado Dam project.

#### FY 2003-2004 Key Project Accomplishments:

- 2003 Federal Budget included \$35 million for SAR/Prado Dam Project and \$22.5 million in 2004; Requesting support from local and State representatives for 2005 budget.
- Total State Subvention Reimbursements between July 2002-2003 was \$24,610,419, and \$797,536 as of April 2004 in FY 2003-2004.
- Acquired 94 acres of real property as of April 2004 in FY 2003-2004 for SAR/Prado Dam Project.
- Prepared updated Prado Dam Relocation Assistance Program Plan, approved by Board of Supervisors in October, 2003.
- Prepared updated Prado Dam Real Property Acquisition Plan (to make offers for approximately 350 additional acres by July, 2004).
- Managing 352 acres of property in Riverside and San Bernardino Counties acquired to date for Prado Dam Project.
- Made offer to acquire Green River Golf Course located in Santa Ana Canyon.
- Construction of the Prado Dam Embankment and Outlet Works Feature of the Prado Dam Project continues.
- Completed construction of \$3.6 million Santa Ana River revetment project in Reach 9, between Weir Canyon and Gypsum Canyon (for car wash and strip mall protection).
- Completed construction of landscaping between MacArthur Blvd. and the Riverview Golf Course on the east levee of the Santa Ana River.
- Completed installation of a new landscaping irrigation system between Imperial Hwy. and Weir Canyon Road on the north levee of the Santa Ana River.
- Awarded \$4.3 million construction contract for removal of sediment between the Santa Ana River mouth and 2000 feet upstream of Adams Avenue.
- Preparation of EIS/EIR on Santa Ana River Interceptor Line Protection Project is underway.

**FLOOD CONTROL DIST - CAPITAL** - Provide overall Project Management and Coordination with U.S. Army Corps of Engineers on requirements to meet SAR and Prado Dam Project construction schedule. Endeavor to obtain additional funding to complete SAR projects including Prado Dam.

## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	77,302,364	88,817,186	86,663,819	84,616,776	(2,047,043)	-2.36
Total Requirements	10,321,515	88,817,186	16,221,010	84,616,776	68,395,766	421.65
FBA	66,980,849	0	70,442,809	0	(70,442,809)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Flood Control District - Capital in the Appendix on page 640.

### Highlights of Key Trends:

- With Prado Dam Project Cooperation Agreement approved by the U.S. Army in February of 2003, the OCFCD has fully activated the property acquisition pro-

gram, which along with higher property values, will result in a higher rate of expenditure over the next few years as compared to prior years.



# 405 - HARBORS, BEACHES AND PARKS CSA No. 26

## Operational Summary

### Description:

RDMD provides regional recreational facilities and manages historical and natural resources. The Department operates a countywide system of 12 urban regional parks, five wilderness parks, three nature preserves, nine beaches, three harbors, 300 miles of recreational trails, and seven historical sites. Resources that RDMD manages include 38,000 acres of native habitat lands, the County's archeological and paleontological collections and the Orange County Zoo.

At a Glance:	
Total FY 2003-2004 Actual Expenditure + Encumbrance:	57,976,860
Total Final FY 2004-2005 Budget:	77,455,963
Percent of County General Fund:	N/A
Total Employees:	264.00

### Strategic Goals:

- HBP- Provide Regional Recreational Facilities and Manage Historical and Natural Resources.

### Key Outcome Indicators:

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>PARK RATING SYSTEM FOR VISITORS.</b> <b>What:</b> Percentage of visitors rating the quality of parks as good or excellent as reported in a survey. <b>Why:</b> Indicates quality of opportunities for people to learn, relax, recreate, and interact.	Not applicable.	Survey under development.	On target.
<b>PARK RATING SYSTEM FOR TRAINED OBSERVERS.</b> <b>What:</b> Average quality ratings by trained observers using a consistent observer rating form. <b>Why:</b> Indicates quality of opportunities for people to learn, relax, recreate, and interact.	Not applicable.	Survey under development.	On target.
<b>BEACH RATING SYSTEM FOR VISITORS.</b> <b>What:</b> Percentage of residents rating the beach quality as good or excellent as reported in a survey. <b>Why:</b> Indicates quality of opportunities for people to learn, relax, recreate, and interact.	Not applicable.	Survey under development.	On target.
<b>BEACH RATING SYSTEM FOR TRAINED OBSERVERS.</b> <b>What:</b> Average quality ratings by trained observers reviewing beach condition using a standard rating form. <b>Why:</b> Indicates quality of opportunities for people to learn, relax, recreate, and interact.	Not applicable.	Survey under development.	On target.



### Key Outcome Indicators: (Continued)

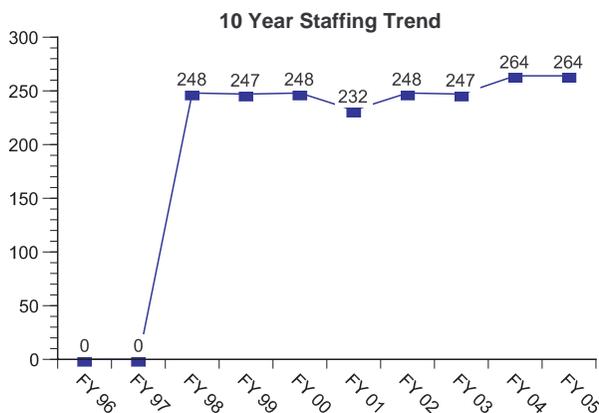
Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>TARGETED SPECIES MEASUREMENT SYSTEM.</b> <b>What:</b> % increase of targeted species existing compared to base measured by the County's Conservation prog. <b>Why:</b> Indicates progress in preserving & protecting Orange County's natural areas and open space habitats.	1.3%	1.3%	On target.
<b>ACREAGE MANAGEMENT SYSTEM.</b> <b>What:</b> Cumulative number of acres managed as open space. <b>Why:</b> Indicates result of preserving and protecting Orange County's natural areas and open space habitats.	300 Acres added.	300 Acres added.	On target.
<b>NATIVE VEGETATION RESTORATION SYSTEM.</b> <b>What:</b> Percent of total land managed by HBP which has been restored with native vegetation <b>Why:</b> Indicates result of restoring County's natural areas and open space habitats to native state.	.25%	.25%	On target.

### FY 2003-2004 Key Project Accomplishments:

- Awarded \$4+ million Irvine Park Sewer Conversion project.
- Awarded and completed \$1.3 million Wieder Regional Park, Phase IA Project.
- Obtained Board approval of \$13.9 million Proposition 40 grant funding for HBP projects.
- Obtained \$860K grant for Arundo removal at Carbon Canyon Regional Park.

HARBORS, BEACHES & PARKS - This budget funds the operation and maintenance of the County's Regional Harbors, Beaches & Parks system of recreational facilities.

### Ten Year Staffing Trend:



- The increase in positions in FY 03-04 reflects the conversion of extra help positions to full time positions.

### Budget Summary

### Plan for Support of the County's Strategic Priorities:

Harbors, Beaches & Parks Fund (Agency 405) will support the RDMD/Watershed & Coastal Resources Function (Fund 100-Agency 034) Strategic Priorities Plan in Fiscal Year 2004-2005. The Harbors, Beaches & Parks Fund is budgeted to contribute approximately \$1.6M to various Watershed Strategic Priority projects. This contribution will aid in the implementation of Watershed Management Programs and Storm Water Quality Programs. These funds will also be used to coordinate compliance with the Federal Total Maximum Daily Load (TMDL) for impaired waters.

### Ten Year Staffing Trend Highlights:

- The Harbors, Beaches, & Parks Division currently includes 264 staff positions at this time.



**Final Budget and History:**

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Positions	-	264	264	264	0	0.00
Total Revenues	68,341,999	76,420,870	63,496,407	77,455,963	13,959,556	21.98
Total Requirements	53,273,814	76,420,870	54,709,985	77,455,963	22,745,978	41.58
FBA	15,068,185	0	8,786,422	0	(8,786,422)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Harbors, Beaches and Parks CSA No. 26 in the Appendix on page 641.



# 459 - N. TUSTIN LANDSCAPE & LIGHTING ASSESSMENT DIST.

## Operational Summary

### Description:

Provide for the acquisition, development and maintenance of local public parks and equestrian trails, and road-related landscape maintenance.

At a Glance:	
Total FY 2003-2004 Actual Expenditure + Encumbrance:	143,780
Total Final FY 2004-2005 Budget:	2,591,496
Percent of County General Fund:	N/A
Total Employees:	0.00

**NORTH TUSTIN LANDSCAPE & LIGHTING ASSESSMENT DISTRICT** - This fund appropriates revenue for park landscape, equestrian trails and road related maintenance in an unincorporated area.

## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	1,018,828	664,760	677,569	2,591,496	1,913,927	282.47
Total Requirements	863,658	664,760	677,256	2,591,496	1,914,240	282.65
FBA	155,170	0	313	0	(313)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: N. Tustin Landscape & Lighting Assessment Dist. in the Appendix on page 653.



## 468 - COUNTY SERVICE AREA #13 - LA MIRADA

### Operational Summary

#### Description:

Provide for residential street sweeping and maintenance of local collector sewers.

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	3,317
Total Final FY 2004-2005 Budget:	8,621
Percent of County General Fund:	N/A
Total Employees:	0.00

**CSA #13 LA MIRADA** - This fund appropriates revenue for sewer maintenance and street sweeping services in an unincorporated area.

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	7,717	10,094	9,970	8,621	(1,349)	-13.53
Total Requirements	2,938	10,094	3,317	8,621	5,304	159.90
FBA	4,779	0	6,653	0	(6,653)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Service Area #13 - La Mirada in the Appendix on page 654.



# 475 - COUNTY SERVICE AREA #20 - LA HABRA

## Operational Summary

### Description:

Provide for sewer maintenance services in an unincorporated area.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	520
Total Final FY 2004-2005 Budget:	19,433
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	17,470	19,954	18,511	19,433	922	4.98
Total Requirements	6,966	19,954	6,847	19,433	12,586	183.81
FBA	10,505	0	11,664	0	(11,664)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Service Area #20 - La Habra in the Appendix on page 655.

## 477 - COUNTY SERVICE AREA #22 - EAST YORBA LINDA

### Operational Summary

#### Description:

Provide for park landscape maintenance services of a local public park in an unincorporated area. This fund may be transferred to the City of Yorba Linda in the future.

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	41,207
Total Final FY 2004-2005 Budget:	45,209
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	49,738	52,951	53,209	45,209	(8,000)	-15.04
Total Requirements	33,959	52,951	41,056	45,209	4,153	10.12
FBA	15,779	0	12,154	0	(12,154)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Service Area #22 - East Yorba Linda in the Appendix on page 656.



# 120 - PUBLIC LIBRARY

## Operational Summary

### Mission:

To enhance the quality of life for County residents by offering access to information and other resources for leisure opportunities, learning, business and community interaction.

### Strategic Goals:

- Provide opportunities for the population to meet their learning and leisure needs through a variety of media and delivery systems.
- Promote and facilitate community interaction in learning, cultural and recreational activities.

### Key Outcome Indicators:

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>CUSTOMER SATISFACTION AND UTILIZATION OF LIBRARY SERVICES</b> <b>What:</b> Measures use of library products and services. Measures use of technology <b>Why:</b> Quantifies delivered service Identifies ROI in technology	6,875,502 items borrowed (+6%); 144,173 children attended programs (+9%); 450,000 hours of internet access provided(+5%); 440,000 remote website connections (+11%)	7,013,012 items borrowed(+2%); 148,498 children attend programs (+3%); 475,000 hours of internet access provided (+5.5%); 485,000 remote website connections (+10%)	Items borrowed and children attended programs are increasing. Public response for use of new information technology is exceeding our projections.
<b>PROGRESS IN CONSTRUCTING LIBRARY FACILITIES ON SCHEDULE AND WITHIN BUDGET</b> <b>What:</b> Measures our ability to complete construction plans providing facilities for library activity <b>Why:</b> Growing population requires increased library infrastructure	Began bid process for Wheeler Ranch July 2004. Opened Ladera Ranch September 2003.	Open Wheeler Ranch January 2006.	Ladera Ranch opened in September 2003. Wheeler Ranch will open in January 2006.

### FY 2003-2004 Key Project Accomplishments:

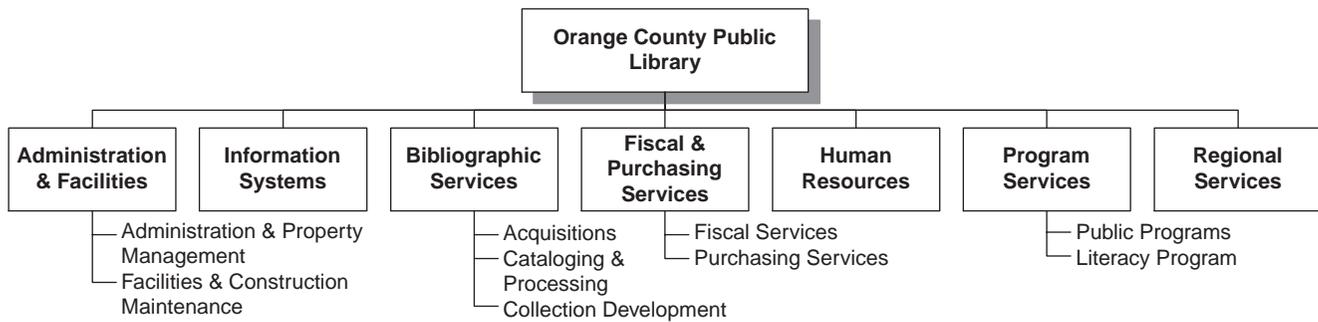
- 6,875,502 items borrowed, a 6% increase.
- 144,173 children attended programs, a 9% increase. 450,000 hours of internet access provided to the public, a 5% increase. 440,000 remote website connections, a 11% increase.
- Opened Ladera Ranch branch in September 2003.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	31,667,694
Total Final FY 2004-2005 Budget:	30,511,634
Percent of County General Fund:	N/A
Total Employees:	422.00



## Organizational Summary



**ADMINISTRATION & FACILITIES** - Manages maintenance and construction of all library facilities, real estate functions, overall administrative coordination, delivery service, warehouse operations, and support for the Library Advisory Board.

**INFORMATION SYSTEMS** - Provides support, planning and management of all library computer systems including internal operations network, interfaces with other County systems, circulation and other internal mainframe functions, patron access catalog and remote access databases, public and staff internet access, and library web site.

**BIBLIOGRAPHIC SERVICES** - Manages evaluation and selection of books, databases, periodicals and all other library materials, orders and receives all new materials, catalogs and processes new materials for use in libraries and repairs damaged materials.

**FISCAL & PURCHASING SERVICES** - Manages the overall financial operations of the Library, including the budget, purchasing, developer agreement management, operational allocation process, payroll and accounts payable.

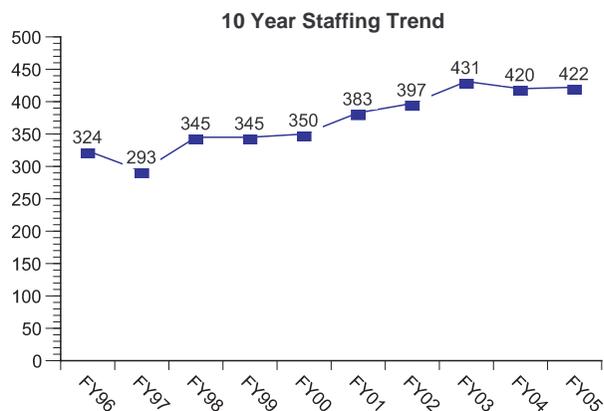
**HUMAN RESOURCES** - Manages all personnel and HR functions including recruitments, Performance Incentive Program coordination, staff training, disciplinary actions and departmental Labor Management Committee.

**PROGRAM SERVICES** - Provides coordination of Childrens' Services program systemwide, public relations, Orangewood Childrens' Home Library, Adult Literacy program and Adult Services planning.

**REGIONAL SERVICES** - Manages operations of 29 branch libraries, public services provided in libraries, and coordination of construction/renovation projects.

**COUNTY LIBRARIAN** - Provides overall management of department and serves as staff to Library Advisory Board.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Staffing generally decreased until FY 97-98 because of the loss of funds due to the ERAF shift. Staffing has expanded starting in FY 97-98 with the addition of more days per week of public service at all branch libraries, with the assumption of the decentralized functions of Human Resources, Purchasing, Facilities maintenance and construction and the addition of new libraries in Aliso Viejo, Costa Mesa, Laguna Hills, Foothill Ranch and Ladera Ranch which opened in September 2003. A net reduction of 10 positions in FY 2003-04 from the Final Budget in FY 2002-03 was used to help

offset a reduction in State Public Library Fund revenue. The requested addition of 2 position for FY 2004-05 is to prepare for the opening of Wheeler Ranch.

### Changes Included in the Base Budget:

Included for the base budget is a full year of operating expenses for the Ladera Ranch branch which opened mid-year in September 2003.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Orange County Public Library will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to implement and refine the organizational measurement program (ROG) and the employee pay for performance program (PIP). In line with the Strategic Plan, the Library will continue to operate solely through dedicated Library Fund revenue sources, maintaining a Net County Cost of zero.

### Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>Add 1 Branch Librarian and 1 Librarian - Wheeler Branch Library (FY 04-05) Amount:\$ 0</b>	Add 1 Branch Librarian and 1 Librarian for the Wheeler Branch Library (FY 04-05).	The Branch Librarian and Librarian will prepare for the opening of the Wheeler Branch Library.	120-429

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Positions	-	420	420	422	2	0.48
Total Revenues	30,398,104	31,809,959	31,924,581	30,511,634	(1,412,947)	-4.43
Total Requirements	28,119,564	31,809,959	31,949,308	30,511,634	(1,437,674)	-4.50
FBA	2,278,540	0	(24,726)	0	24,726	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Public Library in the Appendix on page 529.

### Highlights of Key Trends:

- Utilization of services and resources by the public continues to increase. Circulation count of items borrowed from libraries is expected to set an all time record of some 6.9 million items borrowed in FY 2003-04. An increase of 2% is expected for FY 2004-05.
- Access to library collection, databases and services from remote locations via the library website are increasing significantly as more functionality is added to the site; an expected increase of 11% for FY 2003-04 and another 10% for FY 2004-05.



### Budget Units Under Agency Control

No.	Agency Name	Administration & Facilities	Information Systems	Bibliographic Services	Fiscal & Purchasing Services	Human Resources	Program Services	Regional Services	County Librarian	Total
119	Public Library - Capital	3,144,121	0	0	0	0	0	0	0	3,144,121
120	Public Library	5,357,255	1,017,993	4,095,617	1,172,969	343,942	967,418	17,214,451	341,989	30,511,634
	<b>Total</b>	<b>8,501,376</b>	<b>1,017,993</b>	<b>4,095,617</b>	<b>1,172,969</b>	<b>343,942</b>	<b>967,418</b>	<b>17,214,451</b>	<b>341,989</b>	<b>33,655,755</b>



# 119 - PUBLIC LIBRARY - CAPITAL

## Operational Summary

### Description:

Capital Projects Fund for Public Library

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	648,304
Total Final FY 2004-2005 Budget:	3,144,121
Percent of County General Fund:	N/A
Total Employees:	0.00

### Strategic Goals:

- Promote and facilitate community interaction in learning, cultural and recreational activities.

### Key Outcome Indicators:

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<b>PROGRESS IN CONSTRUCTING LIBRARY FACILITIES ON SCHEDULE AND WITHIN BUDGET.</b> <b>What:</b> Measures our ability to complete construction plans providing facilities for library activities. <b>Why:</b> Growing population requires increased library infrastructure.	Design of Wheeler Ranch branch completed. Begin bid process for Wheeler Ranch branch in July 2004.	Open Wheeler Ranch branch January 2006.	The completion of the Wheeler Ranch branch has been delayed and is now expected to be open by January 2006.

### FY 2003-2004 Key Project Accomplishments:

- Design of Wheeler Ranch branch completed.

**PUBLIC LIBRARY - CAPITAL** - Construction of Public Library capital projects.

## Budget Summary

### Changes Included in the Base Budget:

Wheeler Ranch is the only scheduled capital project.

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev(1) At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	6,694,525	5,985,426	1,202,207	3,144,121	1,941,914	161.53
Total Requirements	6,089,955	5,985,426	1,042,369	3,144,121	2,101,752	201.63
FBA	604,570	0	159,838	0	(159,838)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Public Library - Capital in the Appendix on page 528.



## 280 - AIRPORT - OPERATING ENTERPRISE

### Operational Summary

#### Mission:

The mission of John Wayne Airport is to plan, direct, and provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

#### Strategic Goals:

- Maintain a safe and secure environment for aviation and the traveling public.
- Provide a positive aviation experience to travelers and tenants.
- Operate in an environmentally responsible manner.
- Operate as a financially efficient and self-supporting aviation facility.

#### Key Outcome Indicators:

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	100,448,204
Total Final FY 2004-2005 Budget:	130,886,681
Percent of County General Fund:	N/A
Total Employees:	146.00

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<p><b>SUCCESSFULLY PASS THE ANNUAL PART 139 AIRPORT CERTIFICATION INSPECTION.</b></p> <p><b>What:</b> Annual inspection conducted by FAA to ensure JWA is being operated in a safe and efficient manner.</p> <p><b>Why:</b> To maintain a safe operating environment for aviation and the traveling public.</p>	<p>The Annual Part 139 inspection is conducted by the FAA during which time all elements specified in Federal Aviation Regulation (FAR) Part 139 are examined. JWA successfully passed the Annual Part 139 inspection.</p>	<p>Successfully pass the Annual Part 139 Inspection by continuing to perform twice daily airfield inspections and identify, report and correct any items that deviate from FAA specifications.</p>	<p>We have consistently passed the Annual Part 139 Inspection.</p>
<p><b>COMPLY WITH TSA SECURITY REGULATIONS AND THE AIRPORT SECURITY PLAN.</b></p> <p><b>What:</b> TSA regulations mandate security elements at each airport to comply with federal requirements.</p> <p><b>Why:</b> Accomplishes the necessary passenger and facility security and complies with federal requirements.</p>	<p>This is a new outcome indicator for FY 04-05.</p>	<p>Implement TSA security regulations and the Airport Security Plan. Update the Airport Security Plan to reflect significant regulatory changes required by TSA.</p>	<p>JWA insured the security requirements of TSA Regulation 1542 were integrated into its Security Plan and fully complied with the regulation specifics, which mandate airport responsibilities for security measures including building security, perimeter security, and badging security systems.</p>
<p><b>% OF GOOD OR EXCELLENT OVERALL RATING IN THE "AIR TRANSPORTATION USER" AND "AIRPORT TENANT" SURVEYS.</b></p> <p><b>What:</b> Surveys conducted to measure passenger/tenant satisfaction with Airport's service and performance.</p> <p><b>Why:</b> To ensure that our service to customers and tenants meets or exceeds their expectations.</p>	<p>The survey of Air Transportation Users (passengers) was conducted in August 2003. 94 percent of the respondents said they found Airport services to be "Excellent" or "Very Good."</p>	<p>Conduct "Airport Tenant" survey to identify user perception of and recommendations for improving Airport facilities and services.</p>	<p>We have consistently been rated good or excellent by a significant majority of users and tenants.</p>



## Key Outcome Indicators: (Continued)

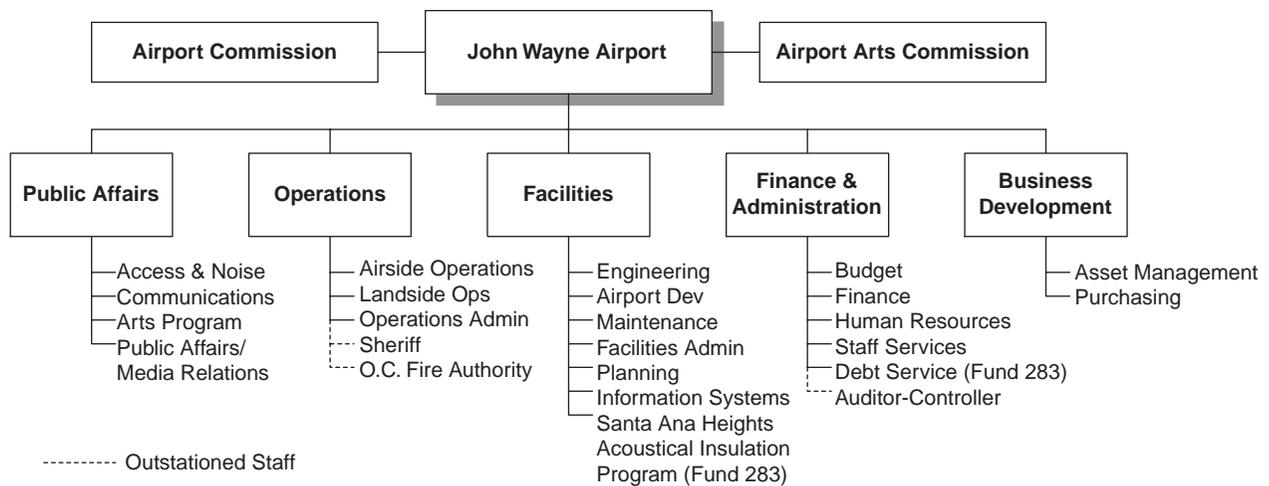
Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<p><b>ENFORCE ALL PROVISIONS OF THE PHASE 2 COMMERCIAL AIRLINE ACCESS PLAN AND REGULATION.</b></p> <p><b>What:</b> Balances need for airport with desire of community for environmentally responsible operation at JWA.</p> <p><b>Why:</b> Compliance conveys message that County will completely fulfill its commitment to its residents.</p>	100 percent compliance with Plan allocation provisions.	Continue to maintain 100 percent compliance.	The provisions of the Phase 2 Commercial Airline Access Plan, other than the allocation provisions that have been amended, became effective on October 1, 1990. Since the Plan's implementation, the County has been in 100 percent compliance of its duties and responsibilities.
<p><b>CONTINUE A DEBT SERVICE COVENANT OF AT LEAST 175 PERCENT.</b></p> <p><b>What:</b> Requires Airport net revenues each year of at least 125% of debt service requirement for FY.</p> <p><b>Why:</b> Provides JWA with opportunity to demonstrate to financial community its ability to repay debt.</p>	Successful management of the Airport's rates and charges structure is critical to generate revenue required to fulfill JWA's obligations under the indenture. The debt coverage ratio for FY 02-03 was 197 percent.	Continue to maintain 100 percent compliance.	Since issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the rate covenant imposed by indenture. Current credit ratings for the Airport are Aa3, A+, A+ respectively from Moody's, Standard & Poor's and Fitch.
<p><b>MAINTAIN AN INVESTMENT GRADE BOND RATING.</b></p> <p><b>What:</b> A credit rating is an opinion of an issuer's overall ability to pay its financial obligations.</p> <p><b>Why:</b> Such an opinion focuses on JWA's ability to meet its financial obligations as they come due.</p>	JWA has maintained its very high bond ratings. JWA bonds were upgraded by Standard and Poor's from an A rating to an A+ rating. Fitch also upgraded the outlook associated with their A+ rating to positive from stable, and Moody's maintained an Aa3 rating.	Continue to maintain our very high bond ratings.	JWA is one of only six airports to receive a credit rating upgrade since September 11, 2001.
<p><b>CONTINUE REVENUE DIVERSITY WITH A MAJORITY OF INCOME FROM NONAERONAUTICAL SOURCES.</b></p> <p><b>What:</b> Revenue from food and beverage, news and gifts, taxi and shuttle, parking and rental cars.</p> <p><b>Why:</b> Nonaeronautical revenue provides discretionary income to the Airport, enhancing financial strength.</p>	This is a new indicator for FY 04-05.	Maintain at least 51 percent of Airport revenue from nonaeronautical sources.	We are projecting that 64 percent of FY 03-04 revenue will be from nonaeronautical sources.

## FY 2003-2004 Key Project Accomplishments:

- JWA served over 8.1 million passengers in FY 02-03, (8.5 million passengers in calendar year 2003) representing the highest annual count in Airport history. The Airport's busiest day in its history was on December 1, 2003 with 31,518 passengers.
- During 2003, the Board approved three new entrant carriers into service at JWA. Frontier Airlines and Midwest Airlines began Commercial service to Denver in August, and to Kansas City in October, respectively. Atlantic Southeast Airlines began Commuter service to Dallas in September.
- A professional survey of passengers was completed in August 2003. 94 percent of the respondents said they found Airport services to be "Excellent" or "Very Good."
- Airline requests for installation of e-ticket machines in the terminal lobby and at the ticket counters were approved by JWA for numerous carriers. The Airport continues to review requests for additional e-ticket machines and other automated passenger related products to enhance customer convenience and service.
- The Airport passed the annual FAA Airport Certification Inspection and all quarterly Security Inspection Audits - yardsticks by which the FAA measures airport safety and security.

- The Airport ensured the TSA security regulations were integrated into its Security Plan and it fully complied with the Airport responsibilities for security measures.
- Successful operation of the Federally required ATSA baggage-screening system. JWA serves as a national model for baggage screening system networking and software upgrades.
- Designed and constructed two additional passenger-screening checkpoints, increasing the total checkpoints from six to eight while also accommodating heightened security requirements.
- 1 million tower operations without incident.
- The Airport successfully initiated an Internet-based aircraft flight tracking system available through the JWA Web site. Through this system the public is able to view air traffic activity in the communities surrounding the Airport.
- As a result of the Amendment to the 1985 Settlement Agreement, on June 24, 2003, the Board-approved additional operating capacity to serve the traveling public and cargo-shipping public was allocated to the Commercial Carriers, All-Cargo Carriers, and Commuter Carriers, consistent with the provisions of that Amendment.
- The Airport realized an increase in fiscal year 2003 operating revenue of approximately \$6.9 million over the previous year.

## Organizational Summary



**PUBLIC AFFAIRS** - Responsible for public information and media relations. Provides implementation and enforcement of Phase 2 Access Plan and Settlement Agreement. Responsible for the interaction with federal, state and local agencies regarding legislation. Coordinates and monitors environmental activities. Oversees the Airport Communications Operator function. Administers the Airport Arts Program.

**OPERATIONS** - Coordinates and administers the general functional activities related to John Wayne Airport including airport security, parking, ground transportation, liaison with commercial airline tenants, fixed-base operations, and aircraft tiedown facilities. Monitors airfield operations including enforcement of Airport rules and regulations. Administers outstationed departments such as the Sheriff-Coroner and Fire Authority for provision of law enforcement, aircraft rescue and firefighting.

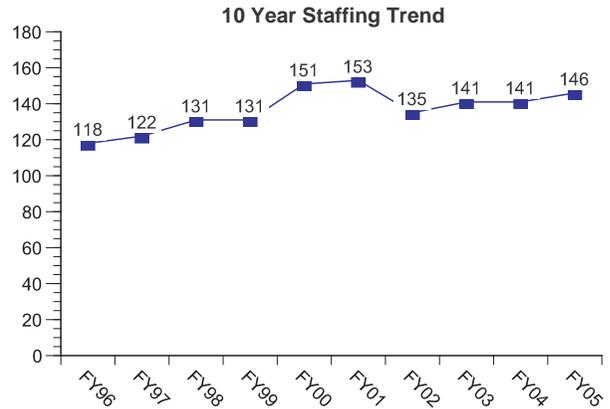
**FACILITIES** - Provides engineering studies and analysis of facility requirements for the Airport. Responsible for all aspects of Airport facilities maintenance and information systems. Provides planning and project management of the capital development program, including the design and construction of Airport facilities. Ensures compliance of Airport facilities with environmental regulations. Prepares grant applications for federal financial assistance under the FAA Airport Improvement Program. Provides staff support to the Airport Land Use Commission.

**FINANCE & ADMINISTRATION** - Responsible for Airport finance, budget, debt management, staff services, administrative support and human resources. Provides staff support to the Airport Commission. Responsible for all airport rates and charges preparation and coordinates Airline Affairs Committee meetings. Includes outstationed Auditor-Controller staff who provide accounting and financial services, and monitor Airport revenue and expenditures.

**BUSINESS DEVELOPMENT** - Coordinates and is responsible for concession planning and revenue development activities and the negotiation and administration of leases, licenses, concession agreements and easements. Responsible for the acquisition and sale of real property and related property appraisal and condemnation issues. Coordinates with the Finance and Administration division on the annual audit and record survey of Airport tenants. Responsible for all aspects of Airport procurement including preparing bid/proposal solicitations, issuing agency contracts, interfacing with vendors, maintaining a record of department purchases and conducting internal procurement value analysis. Administers the Disadvantaged Business Enterprise (DBE) Program.

**JOHN WAYNE AIRPORT - OPERATING** - Includes the office of the Airport Director and outstationed County Counsel who provides legal counsel on County and Airport matters.

**Ten Year Staffing Trend:**



**Ten Year Staffing Trend Highlights:**

- To manage the workload impact of increased maintenance on the existing terminal and the impact of the Settlement Agreement Implementation Plan, five positions have been added.
- Six new positions were added in FY 02-03, including one Information Systems Manager, one Staff Specialist, two Electronics Technicians, one Staff Analyst III, and one Real Property Agent II.
- The 18 positions which were added in FY 99-00 for Interim Use were transferred mid-year FY 00-01 to the LRA (Fund 13K).
- Two positions were transferred mid-year FY 99-00, one from the CEO and one from PDSO; these are reflected in FY 00-01 position total.
- In FY 99-00 one position was transferred from the Auditor-Controller to John Wayne Airport to more appropriately reflect finance-related activities performed; one position was added to help manage the increased requirements in the Information Systems section; 18 positions were added for Interim Use pending further Board direction.
- In FY 97-98 four positions were deleted and 13 positions were added to reflect the impact of the County's decentralization of Real Property, Human Resources, Facilities, County Counsel and Purchasing activities.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no monies from the County General Fund. Revenues are utilized to operate the Airport, provide for repayment of revenue bonds, fund facility capital improvement or maintenance projects, and support aviation planning.

### Changes Included in the Base Budget:

Operating costs increased by \$2.5 million due to increased retirement and insurance costs, increased trash pick-up and custodial costs related to increased passenger traffic, and increased maintenance costs due to additional resources required for existing facility critical projects identified in the Backlog Maintenance and Repair (BMAR) analysis.

Non-operating costs were reduced by \$8.7 million to increase reserves for funding of the Settlement Agreement Implementation Plan, offset increased maintenance expense, and to reflect reduced debt service payments.

### Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>Add 1 Air Conditioning Mechanic (FY 04-05)</b> <b>Amount:\$ 0</b>	1 Air Conditioning Mechanic to perform preventative maintenance tasks and backloged maintenance.	Backloged prev. maintenance less than 200 hours; and o.t. not to exceed 100 hrs per a-c mechanic.	280-404
<b>Add 2 Facility Mechanics (FY 04-05)</b> <b>Amount:\$ 0</b>	2 Facility Mechanics to keep up with increased maintenance and repair work.	Backloged annual prev. maintenance decrease by 2,800 hrs. & o.t. decrease by \$11K or by 69%.	280-451
<b>Add 1 Procurement Contract Specialist (FY 04-05)</b> <b>Amount:\$ 64,150</b>	1 Procurement Contracts Specialist to meet increased workload.	Prepare/monitor monthly Price Agreement Report; administers contracts; respond to new vendors.	280-459
<b>Add 1 Staff Specialist (FY 04-05)</b> <b>Amount:\$ 48,232</b>	1 Staff Specialist to provide support to the Finance & Administration Division.	Provide staff support to Finance and Administration.	280-142

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Positions	-	141	141	146	5	3.55
Total Revenues	100,826,200	104,385,532	91,115,004	130,774,299	39,659,295	43.53
Total Requirements	91,061,709	112,527,278	85,164,851	130,774,299	45,609,448	53.55
Net County Cost	9,764,492	(8,141,746)	5,950,153	0	(5,950,153)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Airport - Operating Enterprise in the Appendix on page 598.

### Highlights of Key Trends:

- Due to the age of the terminal building and the rise in the number of passengers and commercial aircraft operations, it has become evident that a greater work effort in general maintenance and restorative work is required to maintain the present condition of the Airport.

- The Backlog Maintenance and Repair (BMAR) analysis recently prepared for JWA by an industry consultant identified several critical projects necessary to adequately maintain the Airport in an acceptable condition for the next five years. The Maintenance budget includes an additional \$2.01 million in contract and materiel costs for these projects.



- Existing staff has been managing a workload which increased substantially as a result of the implementation of federally mandated security regulations, growth in operational capacity and passengers, increased financial planning and analysis, and increased legislative and regulatory reviews.
- Five additional positions have been added through Budget Augmentation to address increased workload issues.
- Planning is underway for the Settlement Agreement Implementation Plan (SAIP). The financial feasibility study is nearing completion and financing methods are being evaluated.

### Budget Units Under Agency Control

No.	Agency Name	Public Affairs	Operations	Facilities	Finance & Administration	Business Development	John Wayne Airport - Operating	Total
280	Airport - Operating Enterprise	2,174,152	22,702,351	48,252,020	30,770,880	973,300	26,013,978	130,886,681
283	John Wayne Airport Debt Service	0	0	50,000	57,512,304	0	0	57,562,304
	<b>Total</b>	2,174,152	22,702,351	48,302,020	88,283,184	973,300	26,013,978	188,448,985



## 283 - JOHN WAYNE AIRPORT DEBT SERVICE

### Operational Summary

#### Description:

This fund provides appropriations for debt service and related trustee activity associated with Airport Revenue Bonds, Series 1997 and 2003. The bonds were issued to refinance debt associated with the construction of the JWA Master Plan, including the Thomas F. Riley Terminal, which opened to the traveling public in September 1990. Funding was subsequently added for all facets of the Santa Ana Heights Acoustical Insulation Program.

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	31,086,636
Total Final FY 2004-2005 Budget:	57,562,304
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Continue to comply with debt defeasance requirements in accordance with the Bond Indenture.
- Maintain Moody's Aa3 rating, Standard and Poor's A+ rating and Fitch's A+ rating on JWA revenue bonds.

#### FY 2003-2004 Key Project Accomplishments:

- Met or exceeded all financial and reporting requirements in accordance with the Bond Indenture.
- The Airport successfully reduced its debt burden through the sale of \$48,680,000 in Series 2003 Revenue Refunding Bonds. Proceeds from the bonds, which sold at a premium of \$4,205,712, together with approximately \$10.2 million in Airport reserves, were used to refund the \$65,250,000 principal amount outstanding on the Airport's Series 1993 Bonds on July 1, 2003. This transaction resulted in a \$16.6 million reduction in the Airport's outstanding bond debt and provided for debt service savings of approximately \$1.5 million per year through 2018.
- To enhance interest earnings, the Airport executed debt service Investment Agreements for the Series 2003 Reserve fund and Principal and Interest accounts achieving guaranteed annual interest rates of 4.47% and 4.27% respectively through the first call date of July 1, 2013.
- Under its bond indenture, the Airport has an obligation to ensure repayment of its bonds and maintain a net revenue rate covenant of at least 125%. In 2003, JWA paid approximately \$20 million to bondholders, continuing to consistently meet the annual debt service requirement. Strong operating results produced rate coverage of 197% for the 2003 fiscal year.
- The Airport's current bond ratings of Aa3, A+ and A+ from Moody's, Standard & Poor's and Fitch respectively, are among the highest in the nation compared to airports of similar size.
- The Santa Ana Heights Acoustical Insulation Program administered by John Wayne Airport completed acoustical improvements to the final phase of eligible residential units within the community of Santa Ana Heights. This milestone culminates an Orange County program that accomplished acoustical insulation to reduce outside noise intrusion within 416 residential units.

**JWA DEBT SERVICE** - Provides appropriations to account for all debt service and related trustee activity as required under the JWA Bond Indenture.

**SA HEIGHTS ACOUSTICAL PROGRAM** - Provides appropriations to account for all aspects of the Santa Ana Heights Acoustical Insulation Program.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to provide for repayment of Airport Revenue Bonds.

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	101,132,757	54,360,051	54,595,887	57,562,304	2,966,417	5.43
Total Requirements	100,855,392	48,838,686	20,442,832	57,562,304	37,119,472	181.58
Net County Cost	277,364	5,521,365	34,153,055	0	(34,153,055)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: John Wayne Airport Debt Service in the Appendix on page 603.

### Highlights of Key Trends:

- Since the issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the 125 percent debt service covenant imposed by Bond Indenture.



# 299 - INTEGRATED WASTE MANAGEMENT DEPARTMENT ENTERPRISE

## Operational Summary

### Mission:

To meet the solid waste disposal needs of Orange County through efficient operations, sound environmental practices, strategic planning, innovation and technology.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	100,512,509
Total Final FY 2004-2005 Budget:	152,038,639
Percent of County General Fund:	N/A
Total Employees:	275.00

### Strategic Goals:

- Maintain a competitive rate for waste disposal in Orange County.
- Protect water, air and habitat in the management of the Orange County Disposal System.
- Financially support the County of Orange's Bankruptcy Recovery Plan.

### Key Outcome Indicators:

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<p><b>GATE FEE COMPARISON WITHIN SOUTHERN CALIFORNIA.</b>  <b>What:</b> Comparison of disposal rates of the OC landfill system compared with other landfills in the region.  <b>Why:</b> To ensure that Orange County residents are provided a competitive disposal rate.</p>	The \$22 per ton rate is a contracted rate that is anticipated to stay in effect until 2007.	Evaluate disposal rates and adjust operating strategies to ensure IMWD's rates remain competitive.	IMWD's rates are currently in the lowest 10% within the Southern California region.
<p><b>NUMBER OF YEARS OF REMAINING LANDFILL CAPACITY.</b>  <b>What:</b> Measures if Orange County meets state minimum standard of providing 15 years of landfill capacity.  <b>Why:</b> To ensure that Orange County residents are provided with adequate landfill capacity.</p>	To maintain 25-30 years of permitted landfill capacity.	Perform remaining landfill capacity calculations and compare results against the state minimum standard of 15 years capacity for all jurisdictions to ensure adequate capacity.	IMWD has more than adequate capacity to fulfill the requirement.
<p><b>TOTAL VOLUME OF LEACHATE AND IMPACTED GROUND WATER COLLECTED THROUGH THE LEACHATE RECOVERY SYSTEM.</b>  <b>What:</b> Measure the amount of leachate and ground water collected.  <b>Why:</b> To protect water quality from the effects of leachate. Mandated by law.</p>	The total volume of leachate and impacted ground water to be collected through FY 03/04 is estimated to be 4,648,067 gallons.	Continue to install landfill liner systems, and optimize leachate and groundwater collection for water quality protection.	IMWD currently has collection and recovery systems in place at each landfill to collect leachate and impacted ground water.



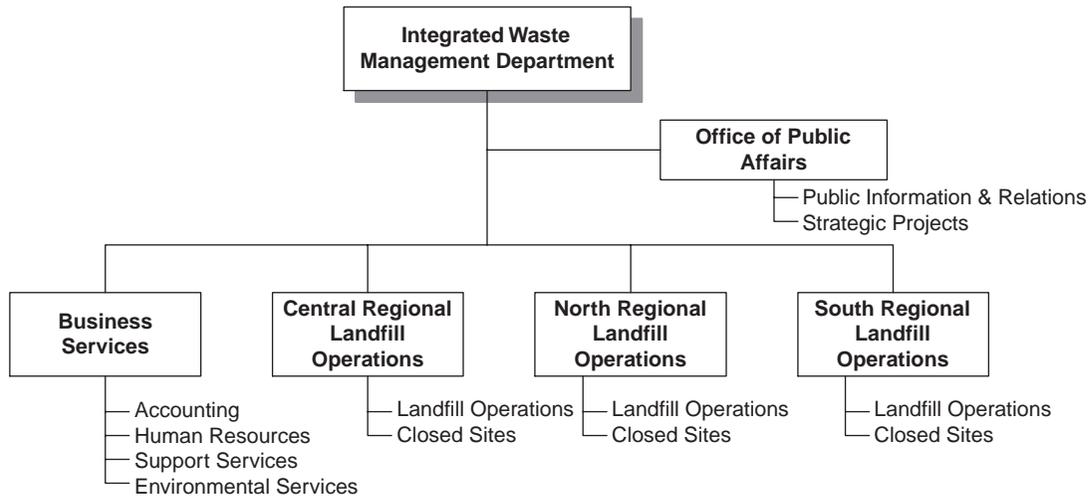
## Key Outcome Indicators: (Continued)

Performance Measure	2003 Business Plan Results	2004 Business Plan Target	How are we doing?
<p><b>AMOUNT OF LANDFILL GAS COLLECTED AND PUT TO BENEFICIAL REUSE.</b></p> <p><b>What:</b> Collection of landfill gas and put to beneficial reuse.</p> <p><b>Why:</b> To protect the air from the effects of landfill gas. Regulations require landfill gas management.</p>	The total volume of landfill gas collected and put to beneficial reuse is estimated to be at least 2,248 million standard cubic feet.	Expand landfill gas collection systems. Collect landfill gas - put to beneficial use and for protection of air quality.	Currently, IWMD has operational Landfill Gas-to-Energy systems at Olinda Alpha and Prima Deshecha Landfills. Installing a system at FRB is currently under negotiation.
<p><b>NUMBER OF HABITAT ACRES CURRENTLY UNDER RESTORATION/MITIGATION.</b></p> <p><b>What:</b> Measures the number of landfill acres under restoration to recreate natural habitats.</p> <p><b>Why:</b> To comply with the Natural Community Conservation Program (NCCP)</p>	FRB Landfill: Increased native plant coverage at mitigation sites. Decreased exotic weed infestation. Prima Landfill: Approval from Resource Agencies for Phase B Bio-mitigation area.	FRB Landfill: Continue weed abatement efforts. Continue education programs. Santiago Canyon Landfill: 97 acre habitation restoration project. Prima Landfill: Implement weed abatement, exotic plant removal and establish a plant replacement program.	Prima Landfill: 11.84 acres of riparian habitat and 12.36 acres of Coastal Sage Scrub will be created at the landfill to replace disturbed habitat.
<p><b>NET IMPORTATION REVENUE AMOUNT TRANSFERRED TO THE COUNTY GENERAL FUND PER YEAR.</b></p> <p><b>What:</b> Revenue transferred to the County General Fund from imported waste.</p> <p><b>Why:</b> To support the County's Bankruptcy Recovery Plan.</p>	IWMD anticipates transferring \$12.5 million to the General Fund in FY 03/04. Based on actual amount of tonnage received.	The Department target for FY 04/05 is to provide the maximum transfer of funds in support of bankruptcy obligations.	As of 3/31/04 \$100,077,652 has been transferred to the General Fund.

## FY 2003-2004 Key Project Accomplishments:

- Completed Phase I of the Landfill Information Systems Technology Study (LISTS), replacing outdated landfill fee collection and accounts receivable system thus improving customer service, functionality and date accuracy, and provide enhanced landfill data management and reporting.
- IWMD received an unqualified financial audit opinion indicating accurate representation, confirmation that IWMD continues to be financially responsible in performing public service.
- The Household Hazardous Waste System won the CAL EPA award for best new (CRT) Cathode Ray Tubes program.
- Implemented a state-of-the-art Wide Area Network, supporting highly automated landfill operations and business practices. IWMD maximizes the use of existing computer resources, while implementing new technology to streamline processes, reduce costs and improve customer service.

## Organizational Summary



**BUSINESS SERVICES** - Conducts Department accounting, budget, finance, and procurement activities; implements and maintains Department information systems; manages human resources needs of the Department; and provides various general support services; oversees regulatory compliance issues; administers Waste Disposal Agreements; manages contracts for solid waste services in the unincorporated areas; coordinates the operations of regional Household Hazardous Waste Collection Centers; coordinates with the cities in the administration of the County Integrated Waste Management Plan.

**CENTRAL REGIONAL LANDFILL OPS** - Operates and manages daily activities at the Frank R. Bowerman Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains five closed landfill sites.

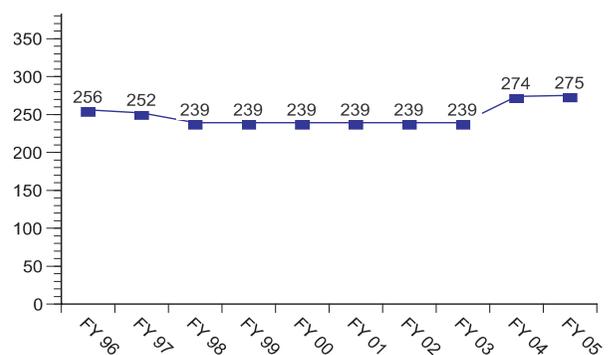
**NORTH REGIONAL LANDFILL OPS** - Operates and manages daily activities at the Olinda Alpha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains ten closed landfill sites.

**SOUTH REGIONAL LANDFILL OPS** - Operates and manages daily activities at the Prima Deshecha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains five closed landfill sites.

**OFFICE OF PUBLIC AFFAIRS** - Facilitates long-range planning; identifies, analyzes and manages liability matters related to IWMD solid waste operations; develops strategies for resolving legal issues; conducts negotiations with developers, municipalities and property owners; conducts community and media relations.

**IWMD DIRECTOR** - Directs the administrative management activities of the Department to accomplish Department goals and strategic priorities.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Staffing trend illustrates a minimal increase, due to the conversion of extra help laborers in FY 03/04 as a result of the diminished availability of inmate labor. The increase in staff assures that increasing regulatory requirements are met.

### Changes Included in the Base Budget:

The base budget reflects a reduction in operating transfers to the post-closure maintenance fund in addition to a reduction in professional service contracts, encumbered during the prior budget year.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Department will continue to provide available landfill capacity as needed for importation of waste and transfer net importation revenue to the General Fund for bankruptcy related obligations.

### Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
<b>IWMD Records Manager Position Amount:\$ 0</b>	A Staff Analyst III position is needed to manage the Records Management Program IWMD is implementing	Develop/implement a Records Retention Schedule, preserve/protect IWMD records, destroy IWMD records	299-399

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Positions	-	274	274	275	1	0.36
Total Revenues	257,545,686	54,079,493	63,394,143	152,038,639	88,644,496	139.83
Total Requirements	114,883,682	169,189,309	149,301,147	152,038,639	2,737,492	1.83
Net County Cost	142,662,004	(115,109,816)	(85,907,004)	0	85,907,004	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Integrated Waste Management Department Enterprise in the Appendix on page 633.

### Highlights of Key Trends:

- IWMD continues to support the County General Fund in FY 04/05 with an estimated \$10.2 million for bankruptcy recovery debt obligations.
- IWMD continues in its development of its Succession Planning
- Program. Grooming of its employees at all levels to become leaders in their fields. Investment in the employees of today for IWMD's future leadership of tomorrow.



- Development progresses on our fully automated Records Management System. This system will allow easier access and retrieval of records, reduce record redundancy, and improve the departments overall records management efficiency.
- IWMD continues its use of the Computer Aided Earth-moving System (CAES) in heavy equipment at County landfills. This satellite-based system facilitates more accurate and efficient landfill operations that preserve valuable landfill capacity.
- Strategic Planning is the Regional Landfill Options for Orange County (RELOOC) project that will look beyond current capacity and plan for future disposal needs of the County.
- Our department continues to be financially pro active in pre-funding our post closure liability fund. These funds are set aside to specifically perform post-closure maintenance for a minimum of 30 years after our landfills close.

### Budget Units Under Agency Control

No.	Agency Name	Business Services	Central Regional Landfill Ops	North Regional Landfill Ops	South Regional Landfill Ops	Office Of Public Affairs	IWMD Director	Total
275	IWMD - Environmental Reserve	5,700,142	0	0	0	0	0	5,700,142
277	IWMD - Rate Stabilization	2,300,000	0	0	0	0	0	2,300,000
279	IWMD - Landfill Post-Closure Maintenance	4,453,213	0	0	0	0	0	4,453,213
284	Frank R. Bowerman/ Bee Canyon Landfill Escrow	2,599,678	0	0	0	0	0	2,599,678
285	IWMD Bankruptcy Recovery Plan	19,708,859	0	0	0	0	0	19,708,859
286	Brea-Olinda Landfill Escrow	3,583,373	0	0	0	0	0	3,583,373
287	Prima Deschecha Landfill Escrow	1,395,000	0	0	0	0	0	1,395,000
288	Santiago Canyon Landfill Escrow	12,376,712	0	0	0	0	0	12,376,712
299	Integrated Waste Management Department Enterprise	86,410,979	29,968,147	14,736,240	19,328,247	1,350,366	244,660	152,038,639
	<b>Total</b>	<b>138,527,956</b>	<b>29,968,147</b>	<b>14,736,240</b>	<b>19,328,247</b>	<b>1,350,366</b>	<b>244,660</b>	<b>204,155,616</b>



# 275 - IWMD - ENVIRONMENTAL RESERVE

## Operational Summary

### Description:

The Environmental Reserve Fund is established for the purpose of setting aside monies for unknown and/or unforeseen environmental liabilities, including County legal liability, in addition to providing financial assurance for corrective action at active and closed landfill sites. The fund provides the financial resources to fund these liabilities in order to prevent those financial demands from impacting funding required for day-to-day operations.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	62,286
Total Final FY 2004-2005 Budget:	5,700,142
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	7,864,489	62,941,498	62,797,347	5,700,142	(57,097,205)	-90.92
Total Requirements	65,859	62,761,498	62,878,784	5,700,142	(57,178,642)	-90.93
Net County Cost	7,798,630	180,000	(81,437)	0	81,437	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD - Environmental Reserve in the Appendix on page 595.



## 277 - IWMD - RATE STABILIZATION

### Operational Summary

#### Description:

In accordance with the requirements of the Waste Management Refunding Revenue Bonds, Series 1997, IWMD has established a rate stabilization fund to provide assurance for the payment of the bond debt service payments.

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	1,533,762
Total Final FY 2004-2005 Budget:	2,300,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	1,040,745	20,523,658	20,472,869	2,300,000	(18,172,869)	-88.77
Total Requirements	1,954,505	20,523,658	19,007,420	2,300,000	(16,707,420)	-87.90
Net County Cost	(913,760)	0	1,465,449	0	(1,465,449)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD - Rate Stabilization in the Appendix on page 596.



## 279 - IWMD - LANDFILL POST-CLOSURE MAINTENANCE

### Operational Summary

#### Description:

State Regulations require IWMD provide financial assurances to conduct post-closure maintenance activities at all closed landfills. Each year IWMD transfers monies into this fund to comply with the regulations and fund future expenses.

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	3,199,967
Total Final FY 2004-2005 Budget:	4,453,213
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	15,628,522	87,451,121	85,823,028	4,453,213	(81,369,815)	-94.81
Total Requirements	60,729	5,625,000	3,199,967	4,453,213	1,253,246	39.16
Net County Cost	15,567,793	81,826,121	82,623,061	0	(82,623,061)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD - Landfill Post-Closure Maintenance in the Appendix on page 597.



# 284 - FRANK R. BOWERMAN/BEE CANYON LANDFILL ESCROW

## Operational Summary

### Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	1,514,579
Total Final FY 2004-2005 Budget:	2,599,678
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	789,682	16,559,405	16,541,006	2,599,678	(13,941,328)	-84.28
Total Requirements	20,258	3,936,852	3,651,431	2,599,678	(1,051,753)	-28.80
Net County Cost	769,424	12,622,553	12,889,576	0	(12,889,576)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Frank R. Bowerman/Bee Canyon Landfill Escrow in the Appendix on page 605.



# 285 - IWMD BANKRUPTCY RECOVERY PLAN

## Operational Summary

### Description:

To continue to receive and dispose of imported waste and provide net imported waste revenue for transfer to the General Fund in support of the County debt defeasance strategic plan.

### Strategic Goals:

- See Integrated Waste Management Department Fund 299.

### Ten Year Staffing Trend Highlights:

- See Integrated Waste Management Department Fund 299.

### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	22,563,927
Total Final FY 2004-2005 Budget:	19,708,859
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Department will continue to provide available landfill capacity as needed for importation of waste and transfer net importation revenues to the General Fund for bankruptcy related obligations. For Fiscal Year 2004/2005 IWMD is projecting net importation revenues of \$10.2 million to be transferred to the General Fund.

## Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	22,777,426	22,863,559	22,692,604	19,708,859	(2,983,745)	-13.15
Total Requirements	22,646,567	22,863,559	22,563,927	19,708,859	(2,855,068)	-12.65
Net County Cost	130,859	0	128,677	0	(128,677)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: IWMD Bankruptcy Recovery Plan in the Appendix on page 606.



## 286 - BREA-OLINDA LANDFILL ESCROW

### Operational Summary

#### Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	988,159
Total Final FY 2004-2005 Budget:	3,583,373
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	7,856,228	46,953,705	46,947,247	3,583,373	(43,363,874)	-92.37
Total Requirements	48,655	16,736,114	15,423,710	3,583,373	(11,840,337)	-76.77
Net County Cost	7,807,573	30,217,591	31,523,538	0	(31,523,538)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Brea-Olinda Landfill Escrow in the Appendix on page 607.



## 287 - PRIMA DESCHECHA LANDFILL ESCROW

### Operational Summary

#### Description:

State Regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	10,508
Total Final FY 2004-2005 Budget:	1,395,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	440,523	14,263,137	14,270,707	1,395,000	(12,875,707)	-90.22
Total Requirements	11,132	3,062,236	10,508	1,395,000	1,384,492	13,175.07
Net County Cost	429,390	11,200,901	14,260,199	0	(14,260,199)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Prima Deschecha Landfill Escrow in the Appendix on page 608.



## 288 - SANTIAGO CANYON LANDFILL ESCROW

### Operational Summary

#### Description:

State regulations require landfill operators to make deposits to closure accounts in order to demonstrate financial resources to pay for landfill closure costs. On a yearly basis, IWMD makes deposits to this fund to comply with the regulations.

#### At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	12,599
Total Final FY 2004-2005 Budget:	12,376,712
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Changes Included in the Base Budget:

Increase in budget is due to anticipated closure construction completion in FY 04/05.

#### Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev <sup>(1)</sup> At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	560,319	12,288,712	12,237,868	12,376,712	138,844	1.13
Total Requirements	14,986	12,118,712	12,101,311	12,376,712	275,401	2.28
Net County Cost	545,332	170,000	136,556	0	(136,556)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Santiago Canyon Landfill Escrow in the Appendix on page 609.

#### Highlights of Key Trends:

- This fund is expected to close in FY04/05 due to the completion of landfill closure construction.



